

Appendix 1.1.F - Willingness to pay research 3 - Populus

Wessex Water

September 2018

| Business plan section | Supporting document |
|--|--|
| Board vision and executive summary | |
| 1 Engaging customers | 1.1 Summary of research findings |
| | 1.2 Communications strategy |
| | 1.3 Customer participation and behavioural engagement strategy |
| 2 Addressing affordability and vulnerability | |
| 3 Delivering outcomes for customers | |
| 4 Securing long term resilience | |
| 5 Markets & innovation: wholesale | |
| 6 Markets & innovation: open systems & DPC | |
| 7 Markets & innovation: retail | |
| 8 Securing cost efficiency | |
| 9 Aligning risk and return | |
| 10 Financeability | |
| 11 Accounting for past delivery | |
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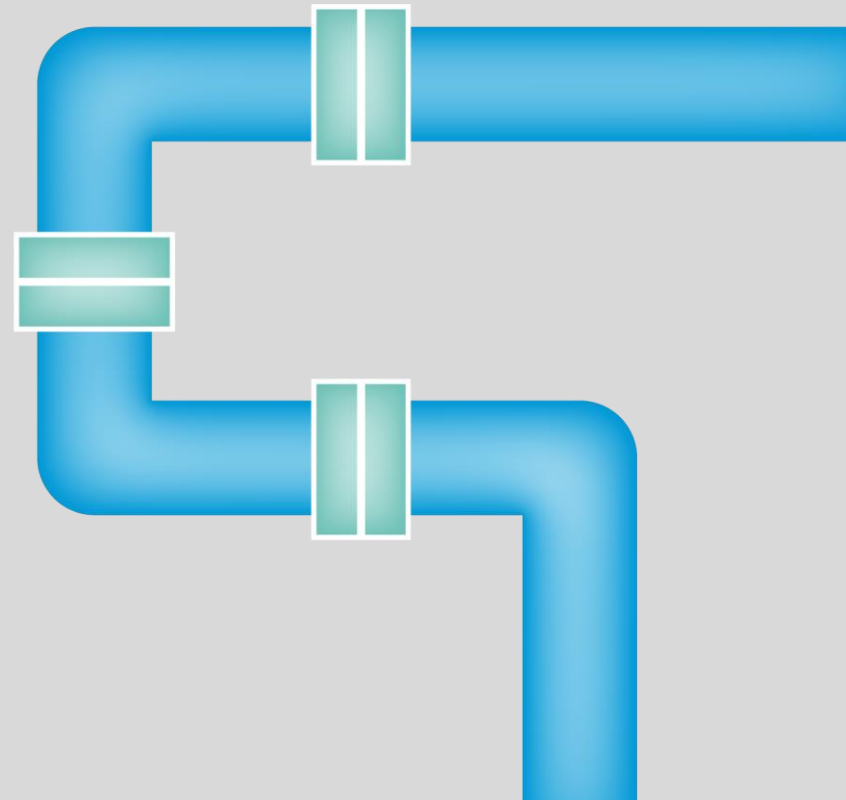
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Wessex Water Willingness to Pay Report

DECEMBER 2017

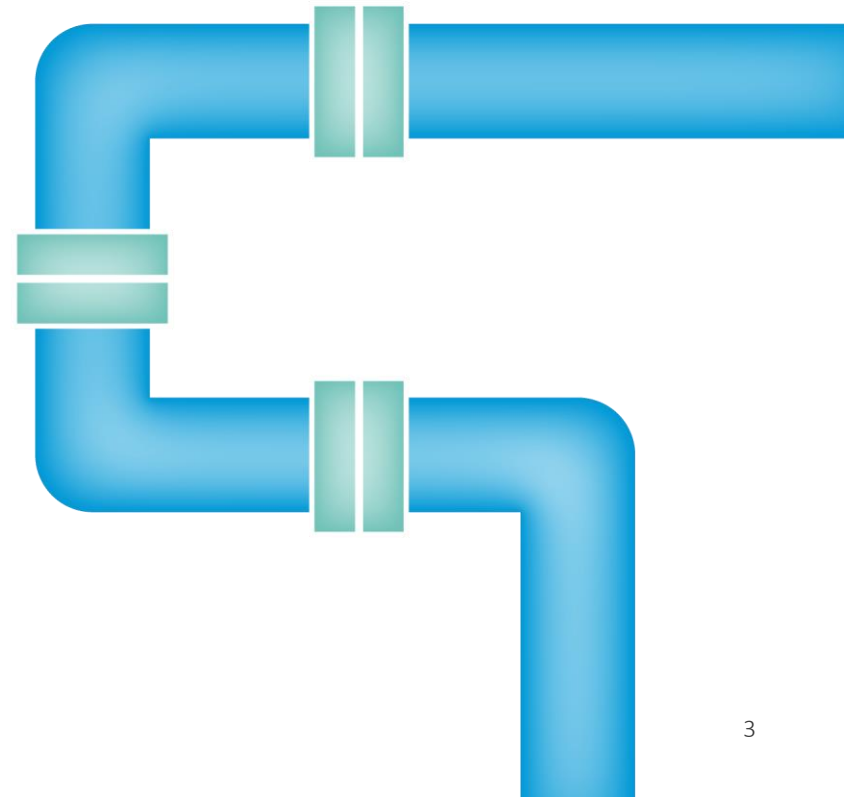
Populus



Agenda

-
- 1 Objectives and Approach
 - 2 Respondent profile
 - 3 Key insights
 - 4 Overview
 - 5 Individual priority analysis – pre and post
 - 6 Sub-group analysis
 - 7 Appendix
-

Objectives and Approach



Objectives, Methodology and Survey design

Objectives



1. Understand customer priorities for investment areas
2. Explore customer willingness to pay for improvements
3. Identify any differences in priorities by customer type

Methodology



1. Populus conducted 405 online interviews with Wessex Water customers
2. All respondents were sourced via Populus' proprietary panel
3. The dataset was weighted to be representative of the Wessex Water customer profile

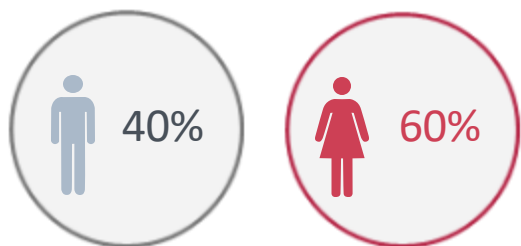
Survey design



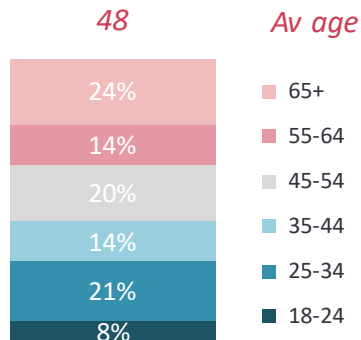
1. Respondents were presented with 12 separate investment areas and asked to select their preferred level of investment in each area
2. Once priorities had been selected, participants were shown the final impact on their bill and asked if they would like to change their selections
3. Full details on the survey design are shown overleaf

Respondent profile

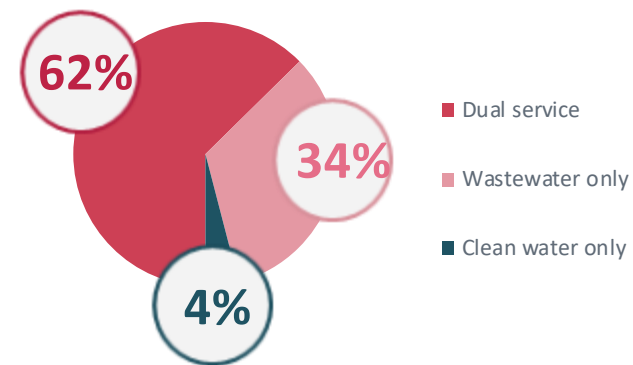
Gender



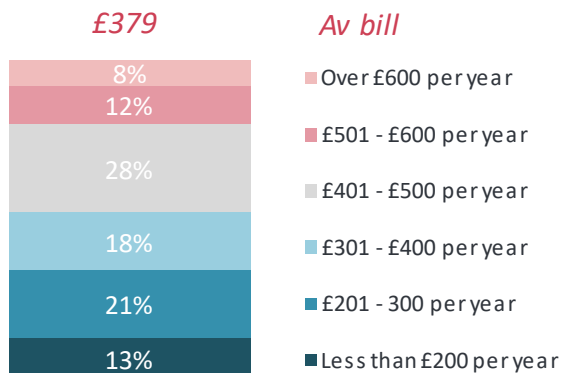
Age



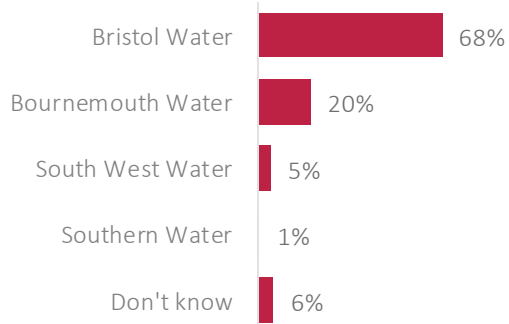
Customer type



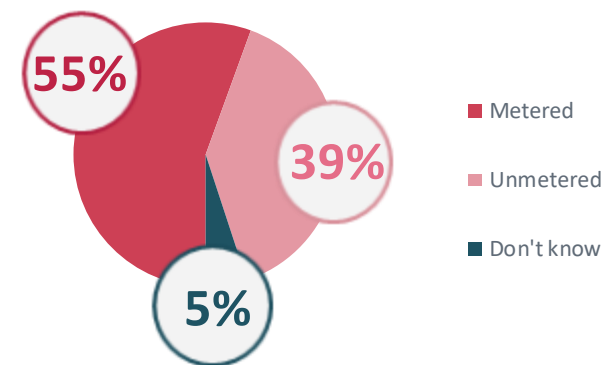
Bill size



Water provider (wastewater only customers)



Meter



Survey design (1)

Respondents were first introduced to the purpose of the exercise:



We'd like to understand how you think Wessex Water should be investing in the services it provides. For each area of service we'll ask you to select your preferred option and we'll show you the impact this would have on your bill.

The investment areas covered will be:

- Reliability of your water supply
- Saving water
- Environmental impact
- Sewer flooding

When you have made your choices we'll show you the impact on your annual bill from 2020.

Please select >> to continue

Survey design (2)

Customers were presented with each of the attributes and given information about the levels of investment associated with 'Lowest', 'Low', 'Medium', 'High' and 'Highest'. For example:

For each area of service please tell us what you think Wessex Water's level of investment should be.

You can choose from five levels of investment. You can see the impact your decision will have by hovering your cursor over each option.

Your choices will increase/decrease your annual bill by: £ 0.00

Investment decisions relating to:

Sewer flooding

Sewer flooding near your property

Flooding from the sewer gets close to people's properties or gets into their gardens. Currently 3,700 properties (0.63% of total) in the Wessex Water area are affected by this in any year. That's out of a total of 1,200,000 wastewater properties.

| <u>Levels of investment</u> | | | | | <u>Your choice</u> |
|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| Lowest | Low | Medium | High | Highest | |
| <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | |
| | | | | | <div style="border: 1px solid black; padding: 5px; width: fit-content;">Sewage near to 3,330 properties per year (↑ +£5.03)</div> |

Survey design (3)

After rating all attributes, customers were shown the impact of their choices on their water bill and told that they could adjust their choices if preferred:

Having seen the impact of your choices on your bill, if there are any areas that you would now like to change, please click on the 'Edit' arrow → next to them and make any adjustments by moving the sliders which appear.
You may edit as many categories as you like.

Once you are happy with your entire bill, please click on the '>>' button at the bottom of your screen.

Wessex Water
a YTL company

Your water services bill
For the period 1 April 2020 to 30 March 2021

| | |
|--|-----------------------------------|
| Current bill | £275.00 |
| Your annual bill based on your investment choices | Impact on your annual bill |
| → Reliability of your water supply | £0.00 |
| → Saving Water | +£4.55 |
| → Environmental impact | +£37.18 |
| → Sewer flooding | £0.00 |
| New bill | £316.73 |

Attribute wording (1)



The full wording of each attribute is set out below:

Environmental impact

| | |
|---|--|
| Improved biodiversity | Wessex Water works with land owners to improve both the quality of the water in rivers (e.g. reducing levels of fertilizer running off land into rivers when it rains) and variety of plants and animals. Currently, 70% of Wessex Water land is identified for improved biodiversity. |
| Bathing waters of 'less than good' quality | The cleanliness and quality of coastal bathing water and beaches in your area is classified according to the European Bathing Water Directive. Currently, 4% of bathing waters in the Wessex Water region are classified as 'less than good'. |
| Pollution incidents impacting on river water quality | Occasionally dilute sewage can discharge into rivers and beaches which may impact water quality. These spills can occur when the sewerage system is blocked or there are pipe bursts. Also spills from overflows can happen when the system is overloaded due to heavy rainfall. There are currently 70 such spills per year. |
| Miles of river of 'less than good' quality | Some stretches of rivers are classified as 'less than good quality', this means that animal and plant life is affected (e.g. some species may be missing) and there may be some pollution or murky water. Currently, around 600 miles of river out of a total of 2,429 miles in the Wessex Water area (25% of total) is classified as 'less than good'. |
| Miles of river with less than ideal flow | The flow rates of rivers within in the Wessex Water area depend on the amount of water taken from the environment to supply customers. A river with 'low flow' may have had some water taken from it to supply customers – it may be less suitable for activities such as fishing, and there may be some damage to habitats for plants and wildlife. Currently, there are 17 miles of river with less than ideal flow, out of a total of 2429 miles of river in the Wessex Water area. |

Attribute wording (2)



The full wording of each attribute is set out below:

Reliability of your water supply

| | |
|--|--|
| Unexpected interruptions to your water supply | Sometimes your water supply can be interrupted unexpectedly. This means that you may have no water for a period of time or your supply may be intermittent. This could be due to burst pipes which can happen at any time. 90% interruptions last less than 12 hours. Currently, the number of properties affected by unexpected interruptions of three hours or more in any year is around 9,000 out of a total 590,000 water supply properties in the Wessex Water area (1.5%) |
| Planned interruptions to your water supply | The water supply at your property can be interrupted due to planned maintenance, in which case you would be given at least 48 hours' notice. All of these interruptions last less than 12 hours. Currently the number of properties affected by this in any year is around 15,000 out of a total 590,000 water supply properties in the Wessex Water area (2.5%). |

Sewer flooding

| | |
|--|---|
| Sewer flooding inside property | Flooding from the sewer gets inside properties, causing damage to property. When this happens, substantial clean up and repair of flooring and walls may be needed. Currently the number of properties affected by this in any year is 180 out of a total 1,200,000 properties (0.03%) for which Wessex Water provides a sewerage service |
| Sewer flooding near your property | Flooding from the sewer gets close to people's properties or gets into their gardens. Currently 3,700 properties (0.63% of total) in the Wessex Water area are affected by this in any year. That's out of a total of 1,200,000 wastewater properties |

Attribute wording (3)

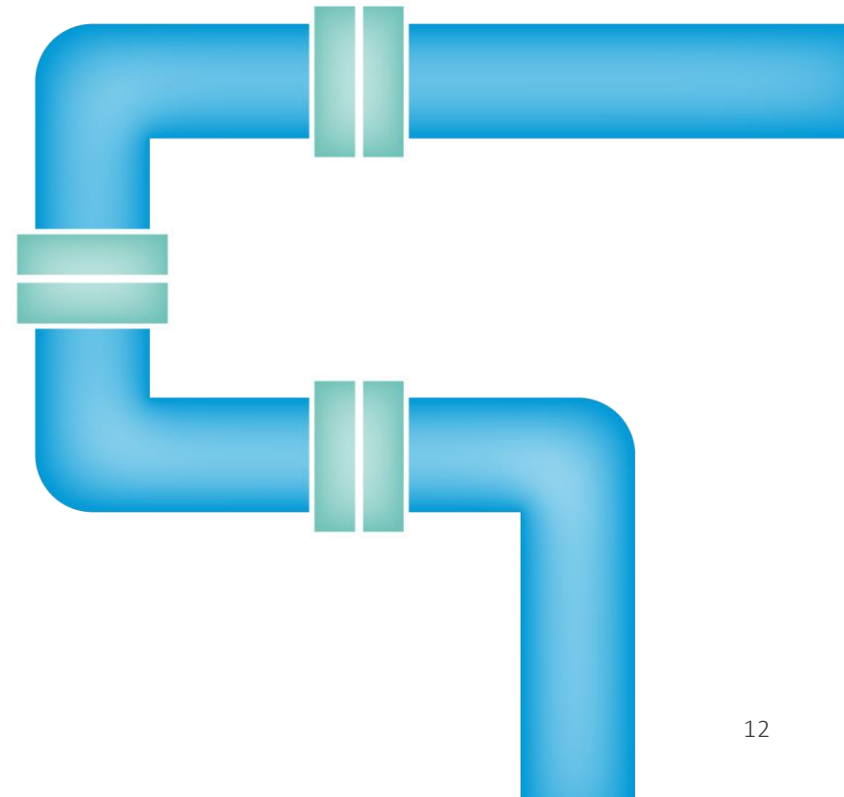


The full wording of each attribute is set out below:

Saving water

| | |
|---------------------------------------|--|
| Leaks from mains pipes | Occasionally water mains burst causing a visible leak. Where these are reported to them by customers, Wessex Water aims to get them fixed promptly. Wessex Water measures its performance by showing the percentage of mains leaks that they respond to by fixing them within a day of their happening. Currently, 90% of reported mains leaks are fixed within a day. |
| Water leakage | Water can leak from Wessex Water's extensive network of pipes. Wessex Water can proactively detect and repair leaks, and replace or refurbish sections of pipework to reduce the extent of leakage. Currently 21% of the water that is treated by Wessex Water gets lost due to leakage. |
| Average water usage per person | Wessex Water can reduce the amount of water used per person each day by investing in fitting more meters and providing water efficiency devices and advice. Reducing the average water usage will help safeguard our water resources in the future and leave more water in the environment. Currently, the average person in the Wessex Water supply area uses 131 litres per day. |

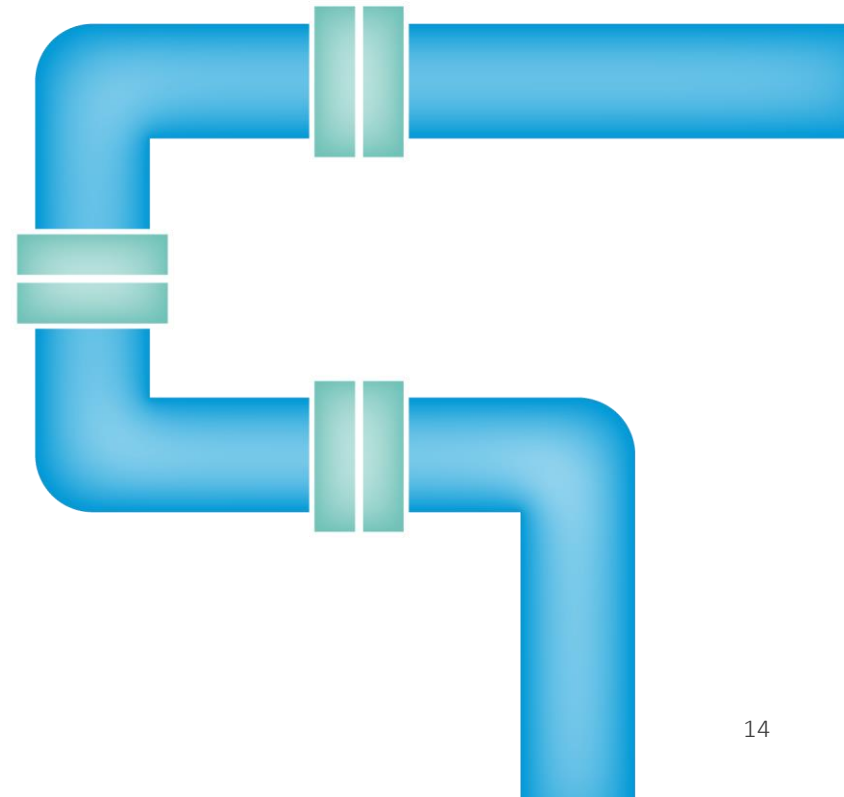
Key insights



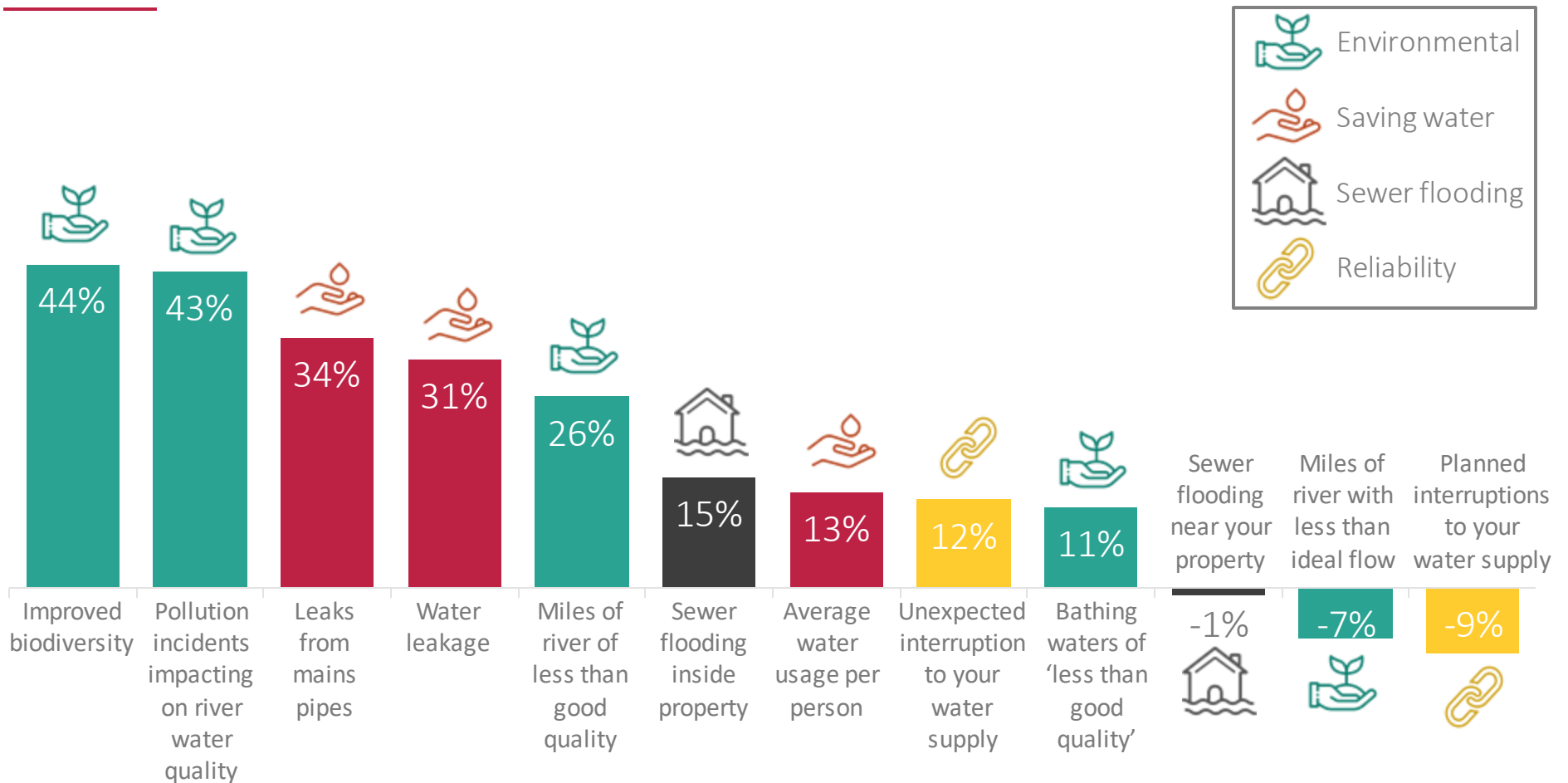
Key insights

1. Customers are initially willing to make investments worth, on average, a **£28** increase to their average yearly bill. Once this increase is seen, customers make adjustments to bring this down to **£24 a year**
2. The attributes attracting the most customers to make some additional investment are **improved biodiversity** and **reducing pollution incidents**. This is partly due to those attributes requiring the lowest level of additional investment (both asked less than a pound a year from customers to make at least some positive change)
3. However, when we look at the average level of investment attracted for each attribute, **Fixing water leakage** and **Miles of river with less than good quality** appear as the highest priority
4. Once the impact on billing is seen, the importance of **most attributes remains relatively stable**. Scores for the most **costly elements to implement reduce the most** (water leakage and good quality rivers). Nonetheless, final spend on these two attributes remains the highest

Overview

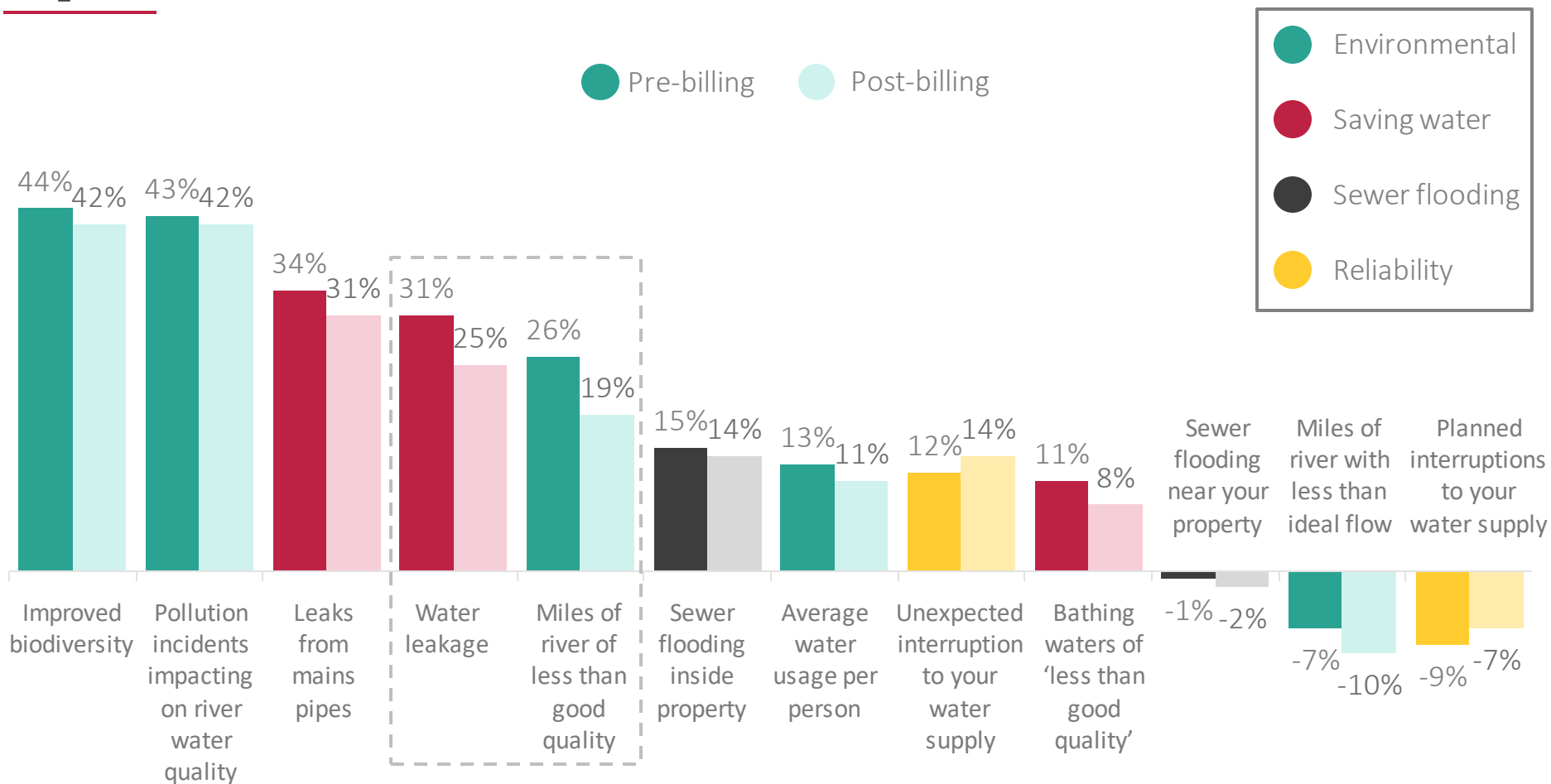


Customers are more likely to prioritise improving environmental impacts and reducing leakage Reliability attributes are of lesser priority to customers



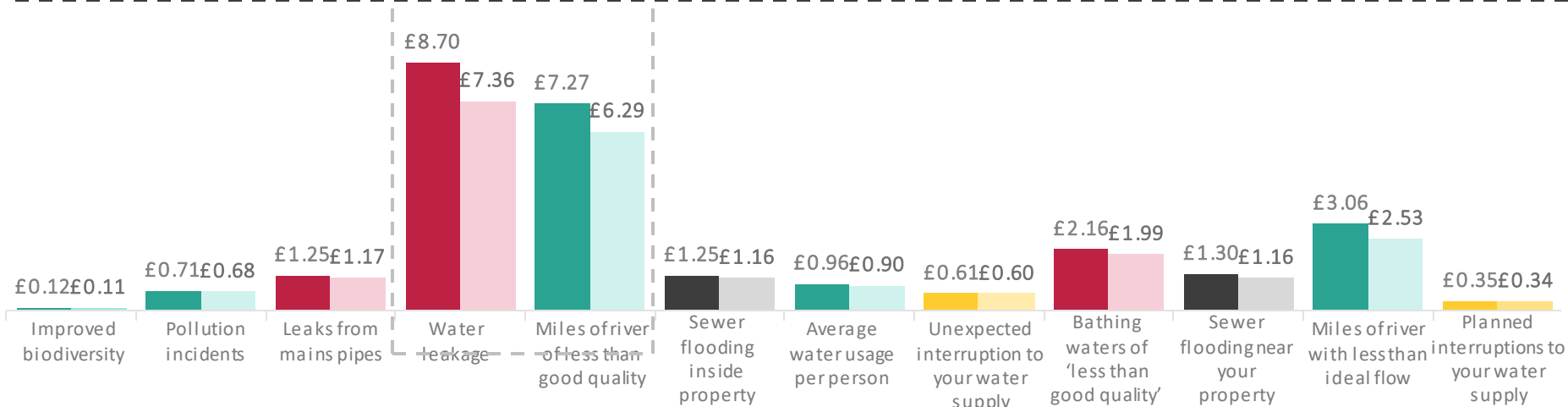
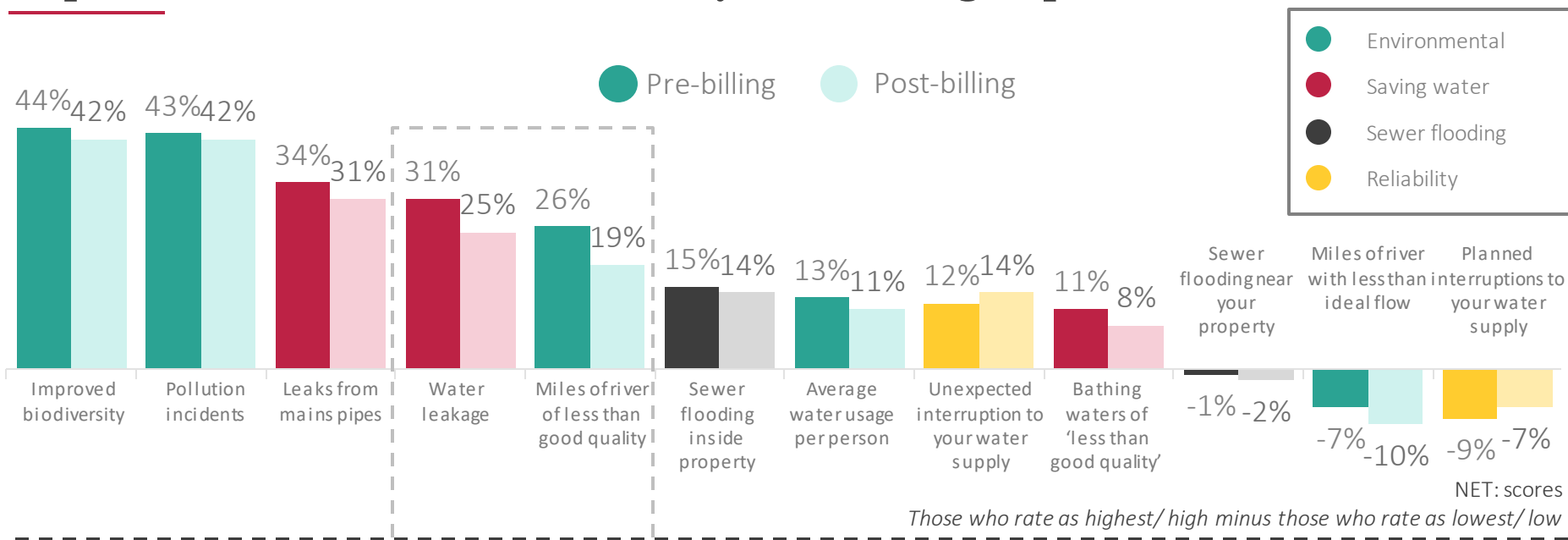
NET: scores
Those who rate as highest/high minus those who rate as lowest/low

The importance of water leakage and good quality rivers reduces once billing impact is taken into account

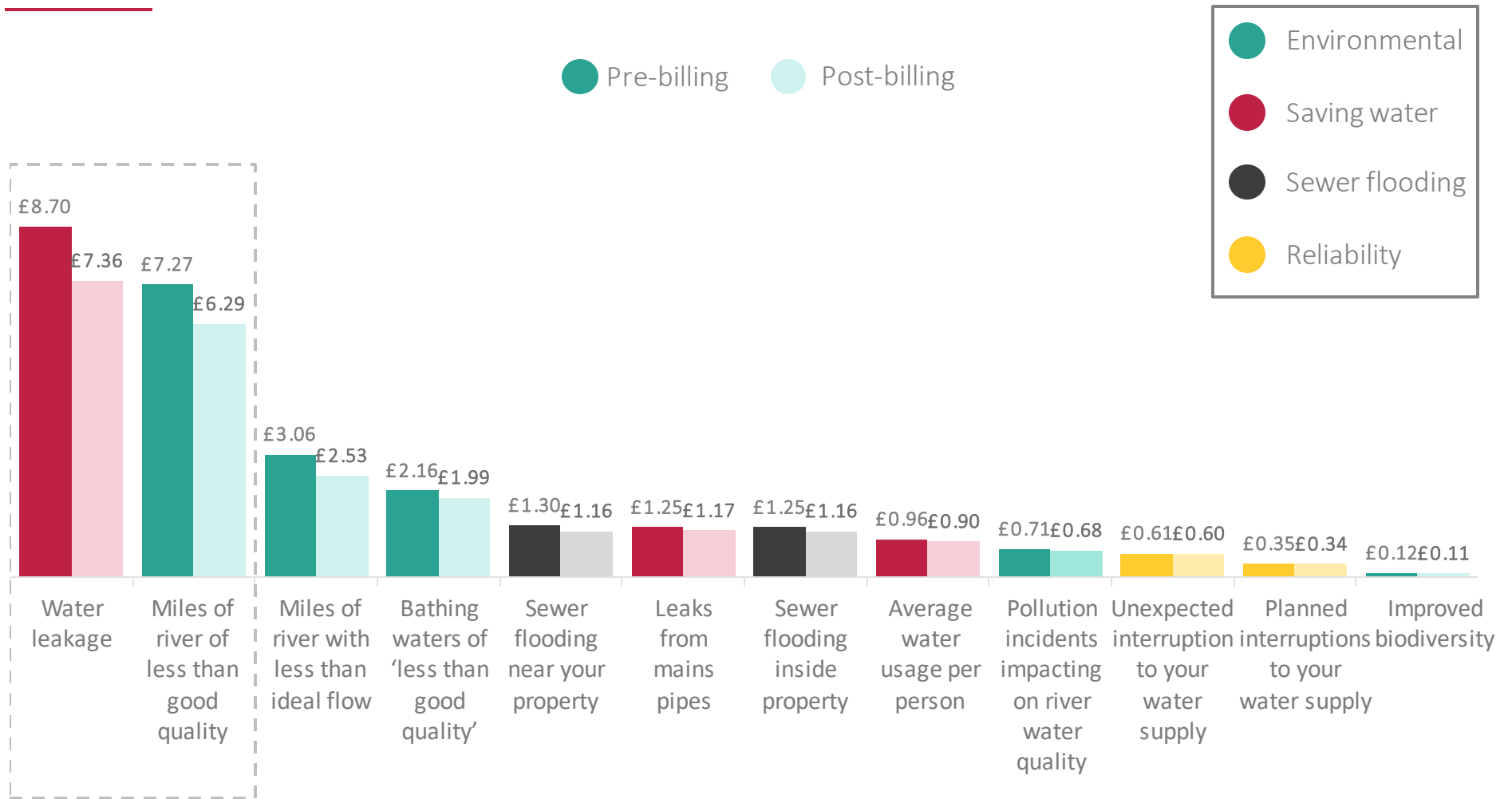


NET: scores
Those who rate as highest/high minus those who rate as lowest/low

Investment in water leakage and river quality – the most expensive to implement – decreases considerably once billing impact is taken into account



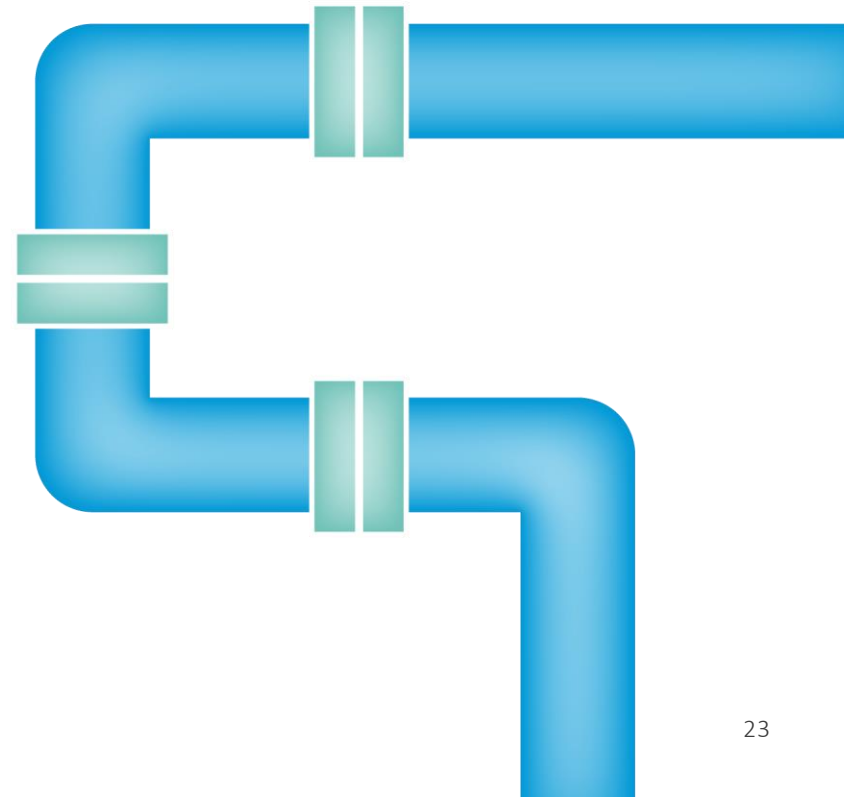
Despite decreases after the total bill has been shown, water leakage and river quality attract higher levels of investment than other attributes



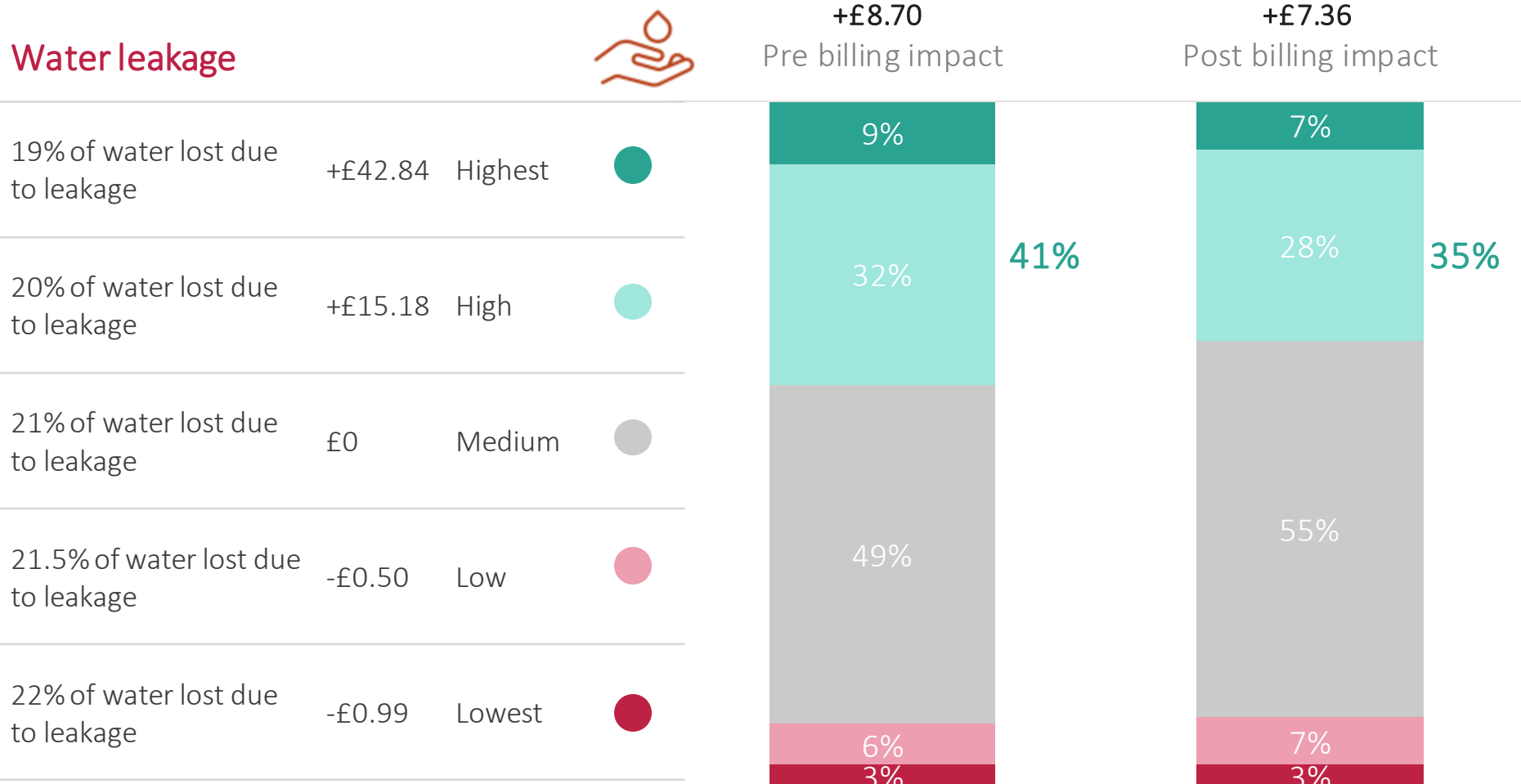
After seeing the impact of improvements on their bill, customers are willing to pay £24 extra per year to cover the cost



Individual priority analysis – pre and post



Investment in water leakage decreases once impact on billing has been seen. This is the most costly attribute to implement. Most customers default back to the status quo having seen the bill, rather than investing less



Investment in ensuring good quality rivers also decreases. This is also among the most costly to implement

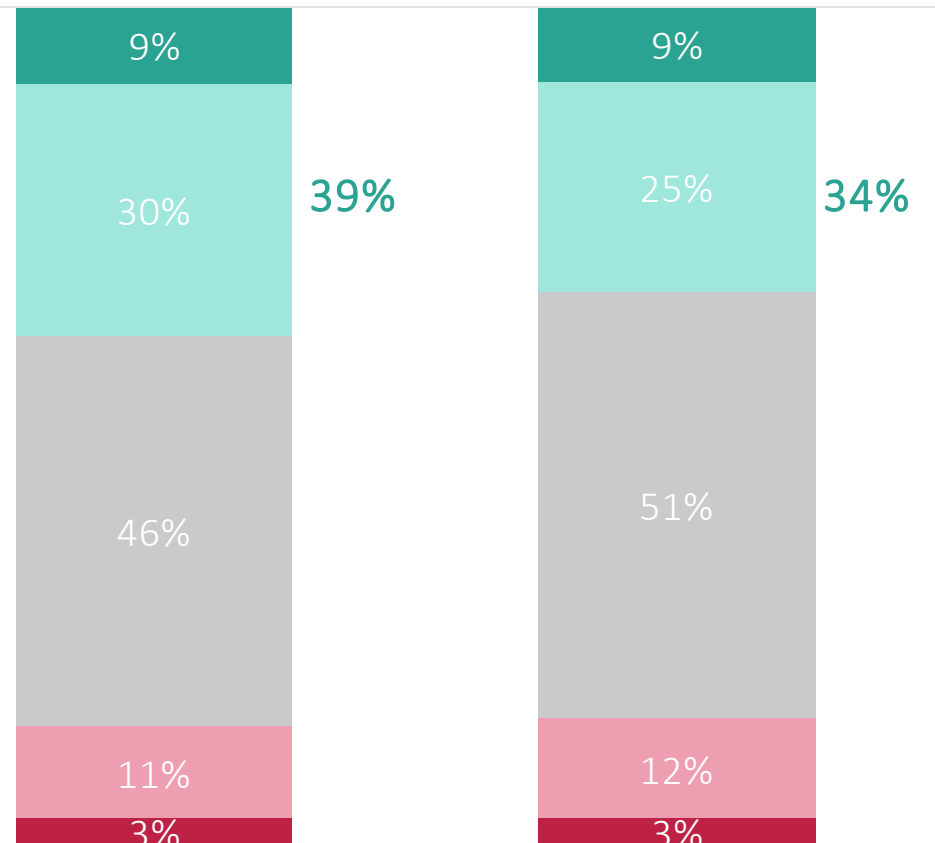
Miles of river of 'less than good' quality



| | | | |
|--|---------|---------|---|
| 0 river miles classified as less than good | +£30.48 | Highest | ● |
| 369 river miles classified as less than good | +£15.22 | High | ● |
| 600 river miles classified as less than good | £0 | Medium | ● |
| 795 river miles classified as less than good | -£0.95 | Low | ● |
| 990 river miles classified as less than good | -£1.89 | Lowest | ● |

+£7.27
Pre billing impact

+£6.29
Post billing impact



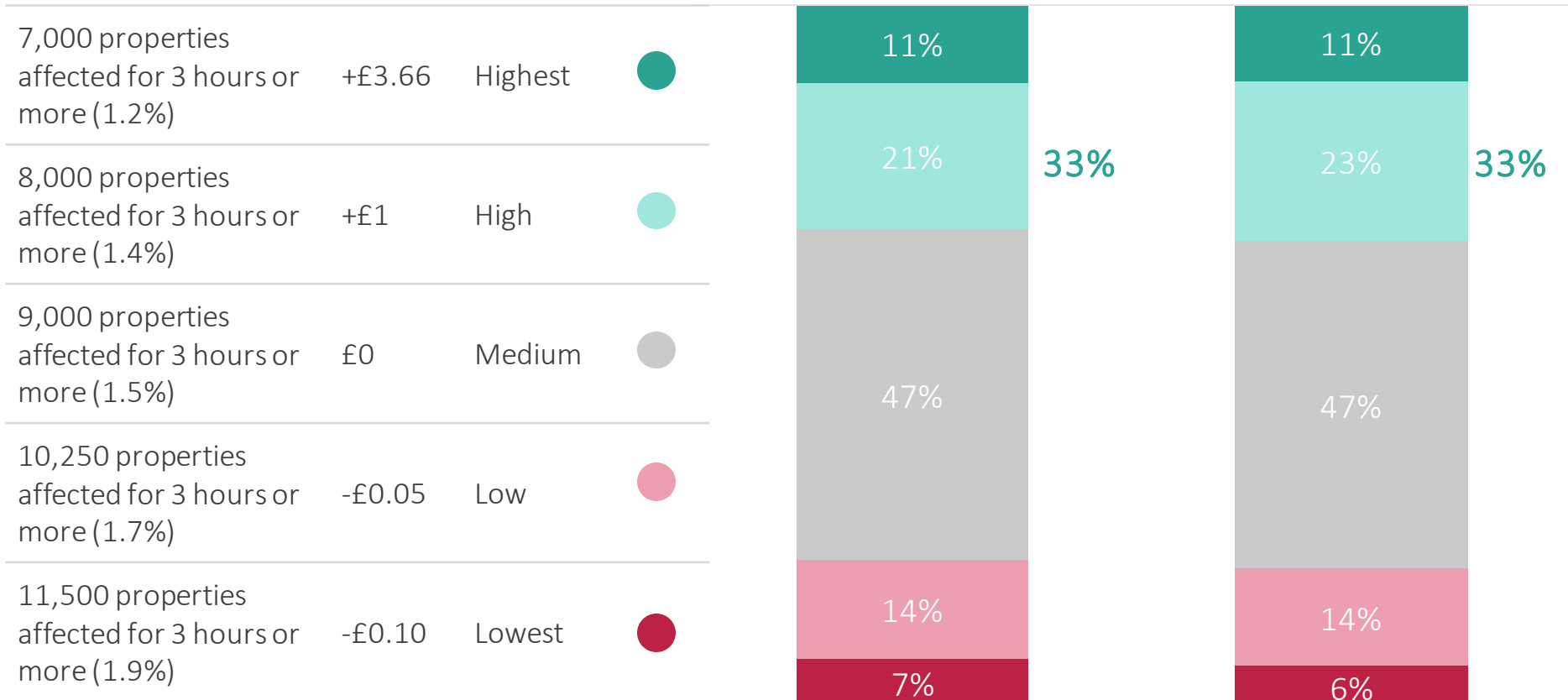
Amount willing to invest in reducing unexpected interruptions remains consistent

Unexpected interruptions to your water supply



+£0.61
Pre billing impact

+£0.60
Post billing impact



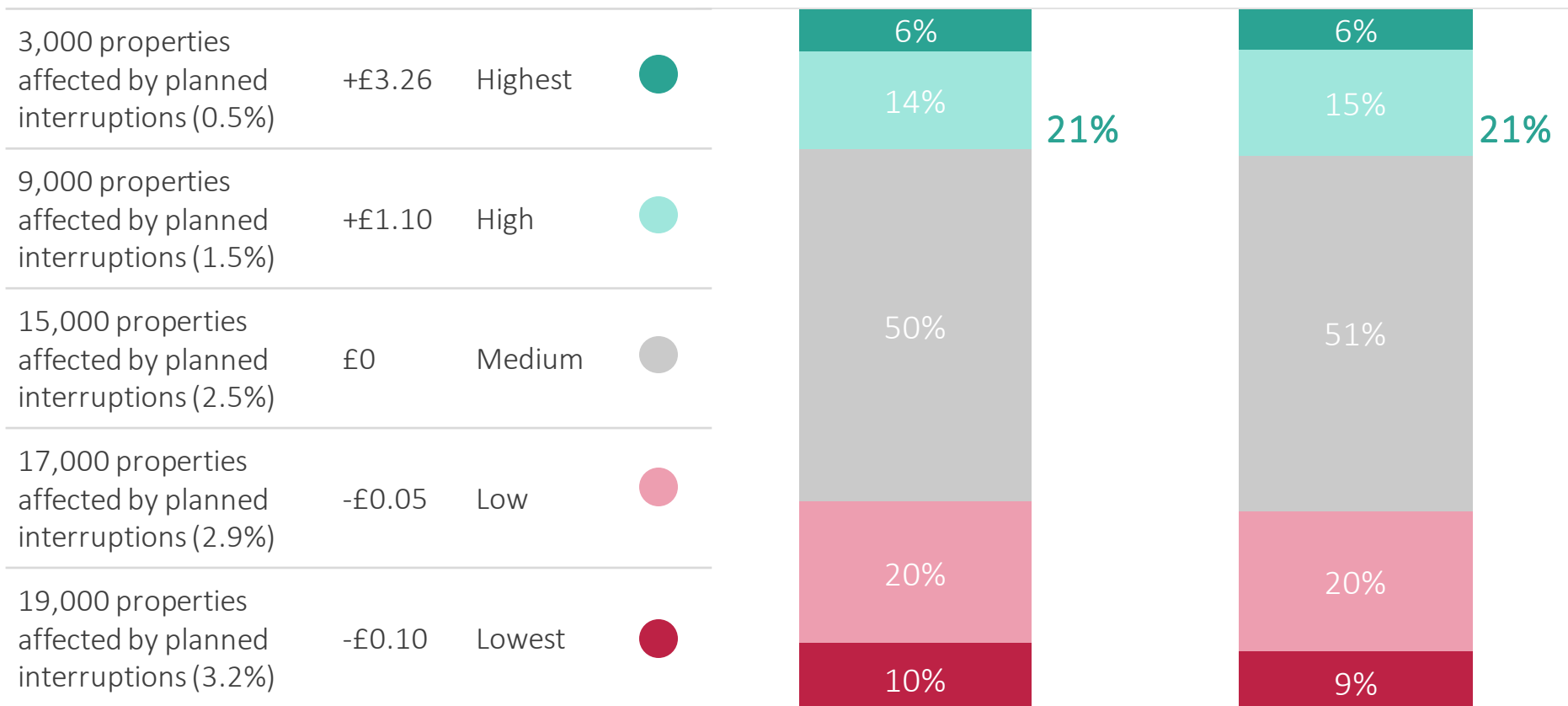
The extent to which reducing planned interruptions is prioritised remains stable after seeing its impact on billing

Planned interruptions to your water supply



+£0.35
Pre billing impact

+£0.34
Post billing impact



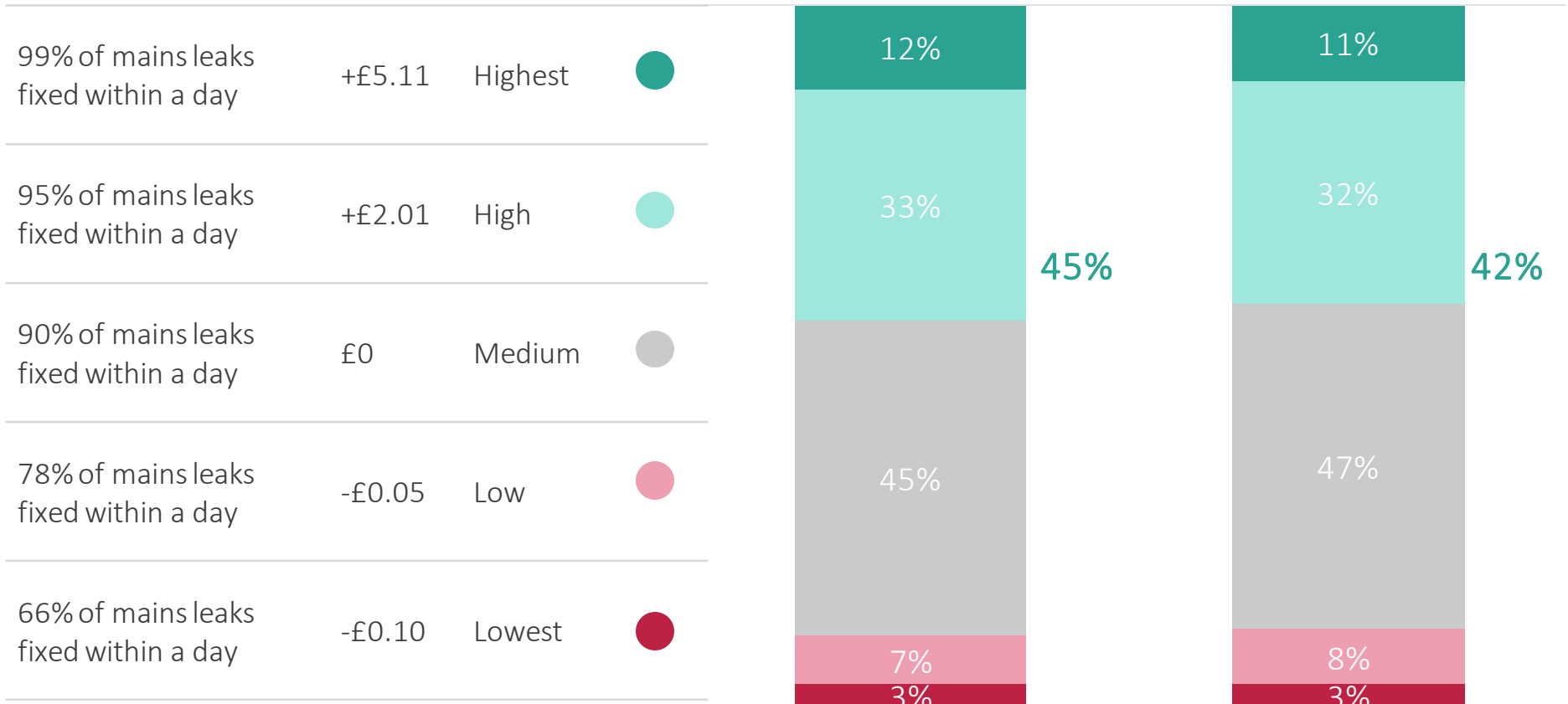
Spend on leaks from mains pipes remains just over £1 pre- and post- seeing impact on bill

Leaks from mains pipes

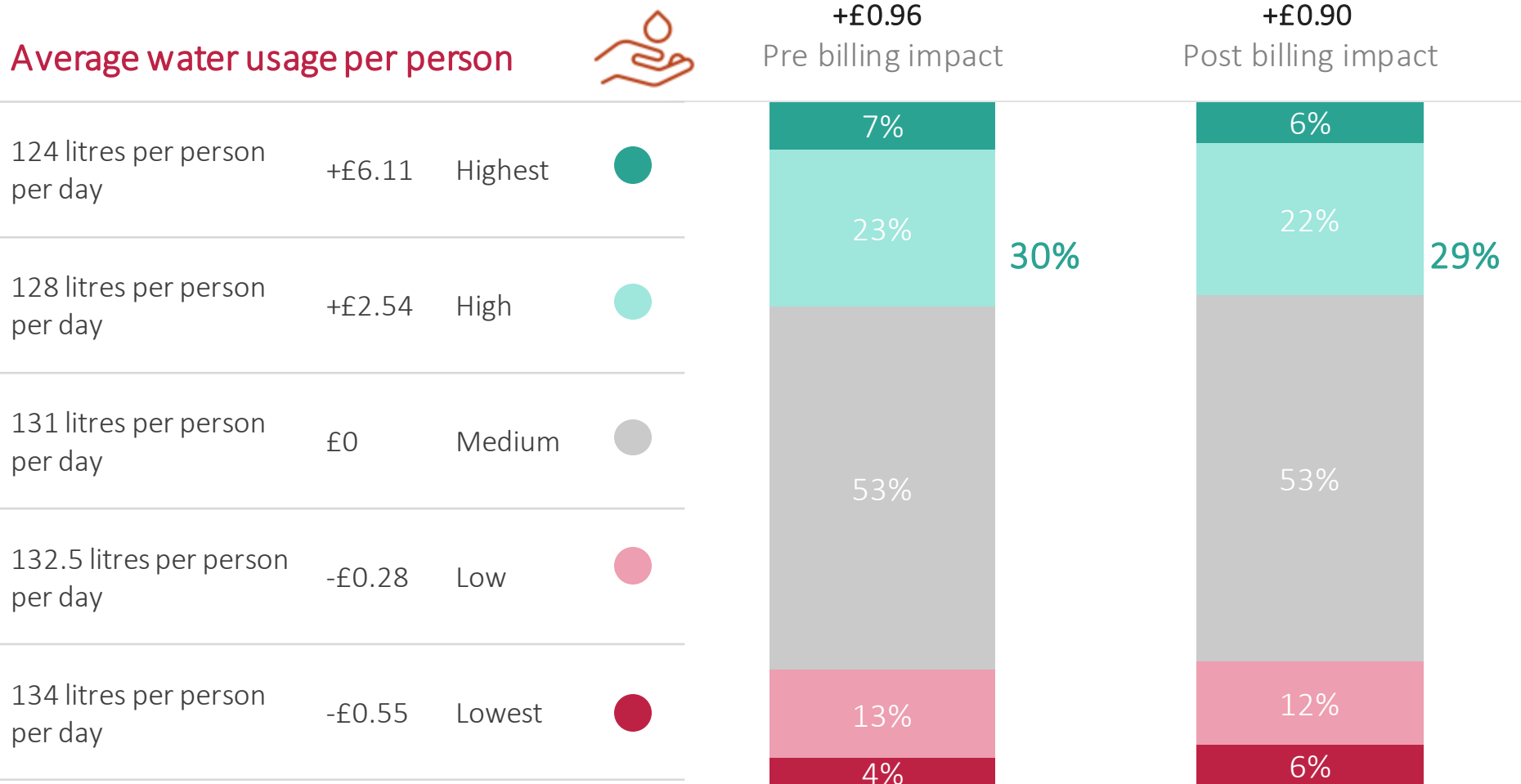


+£1.25
Pre billing impact

+£1.17
Post billing impact



Investment in reducing water usage remains stable at just under £1



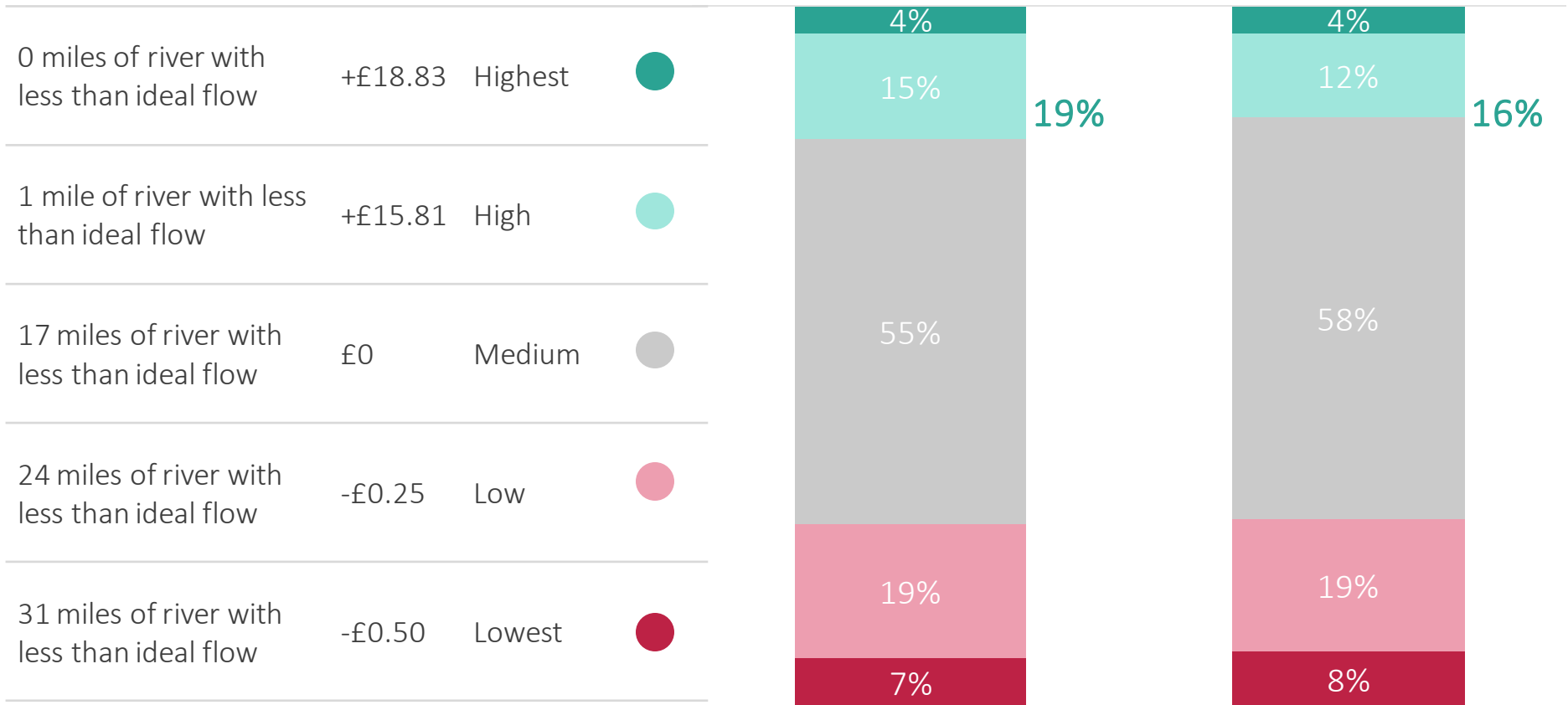
The amount customers are willing to spend on river flow reduces once its impact on bill is seen

Miles of river with less than ideal flow



+£3.06
Pre billing impact

+£2.53
Post billing impact



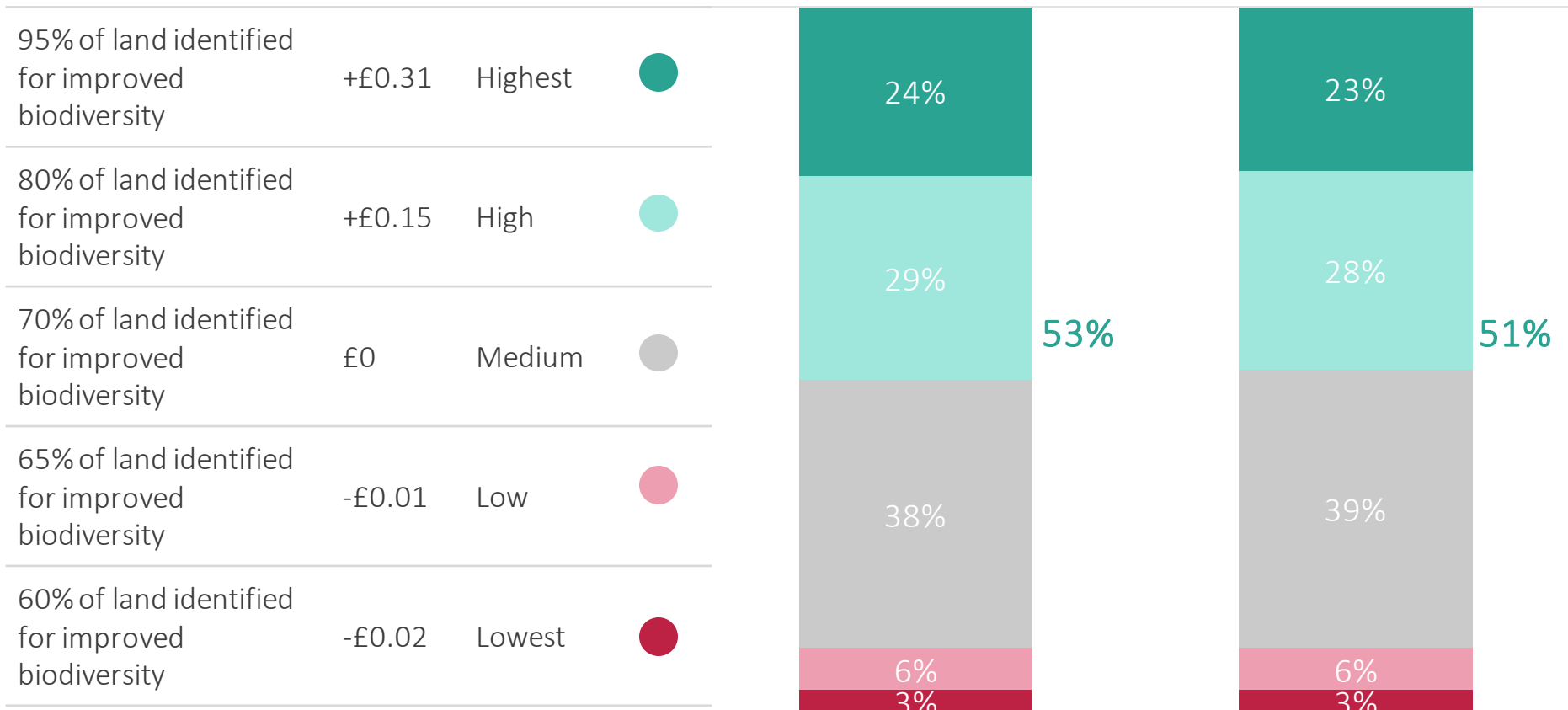
Investment in biodiversity remains consistent before and after seeing the water bill impact

Improved biodiversity



+£0.12
Pre billing impact

+£0.11
Post billing impact



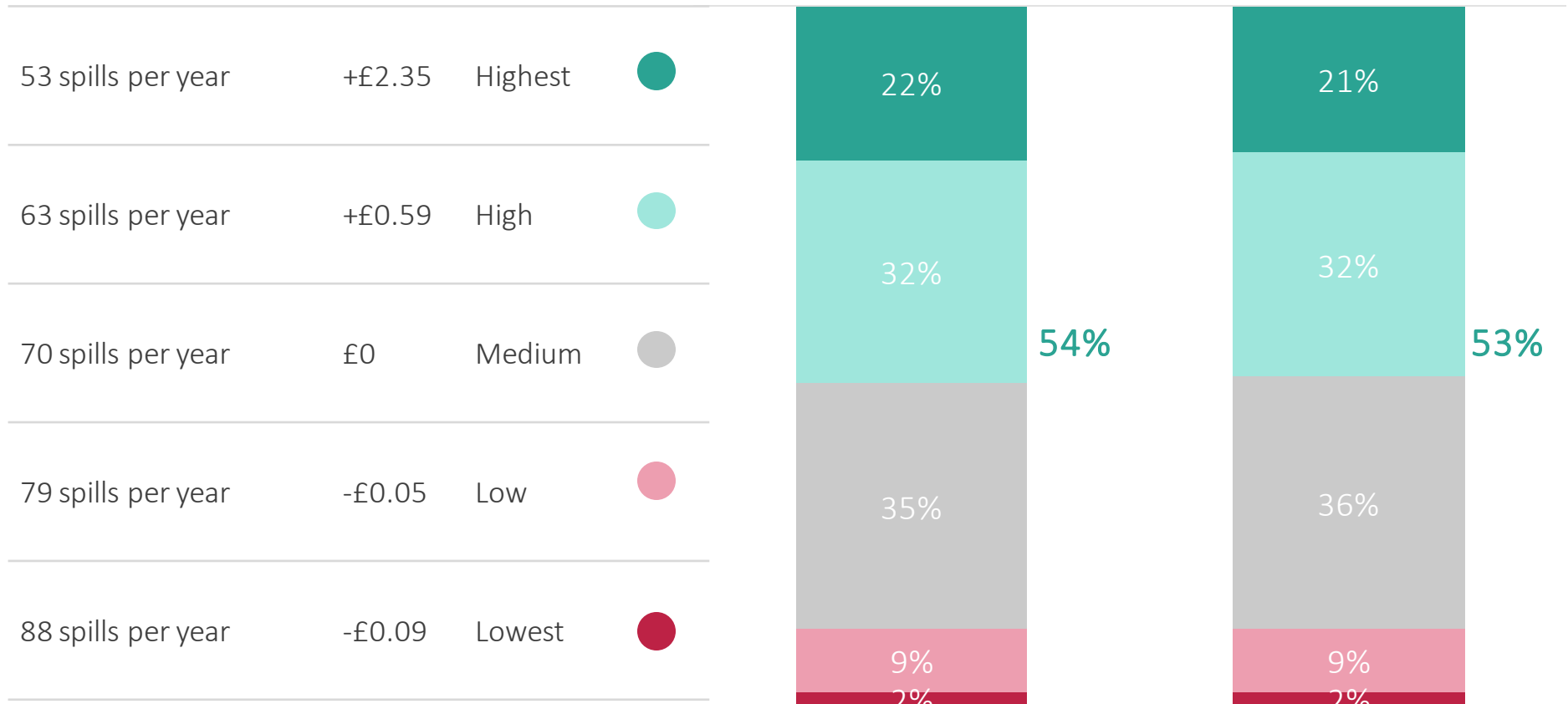
The importance of prioritising pollution impacts is stable pre- and post-seeing impact on bill

Pollution incidents impacting on river quality



+£0.71
Pre billing impact

+£0.68
Post billing impact



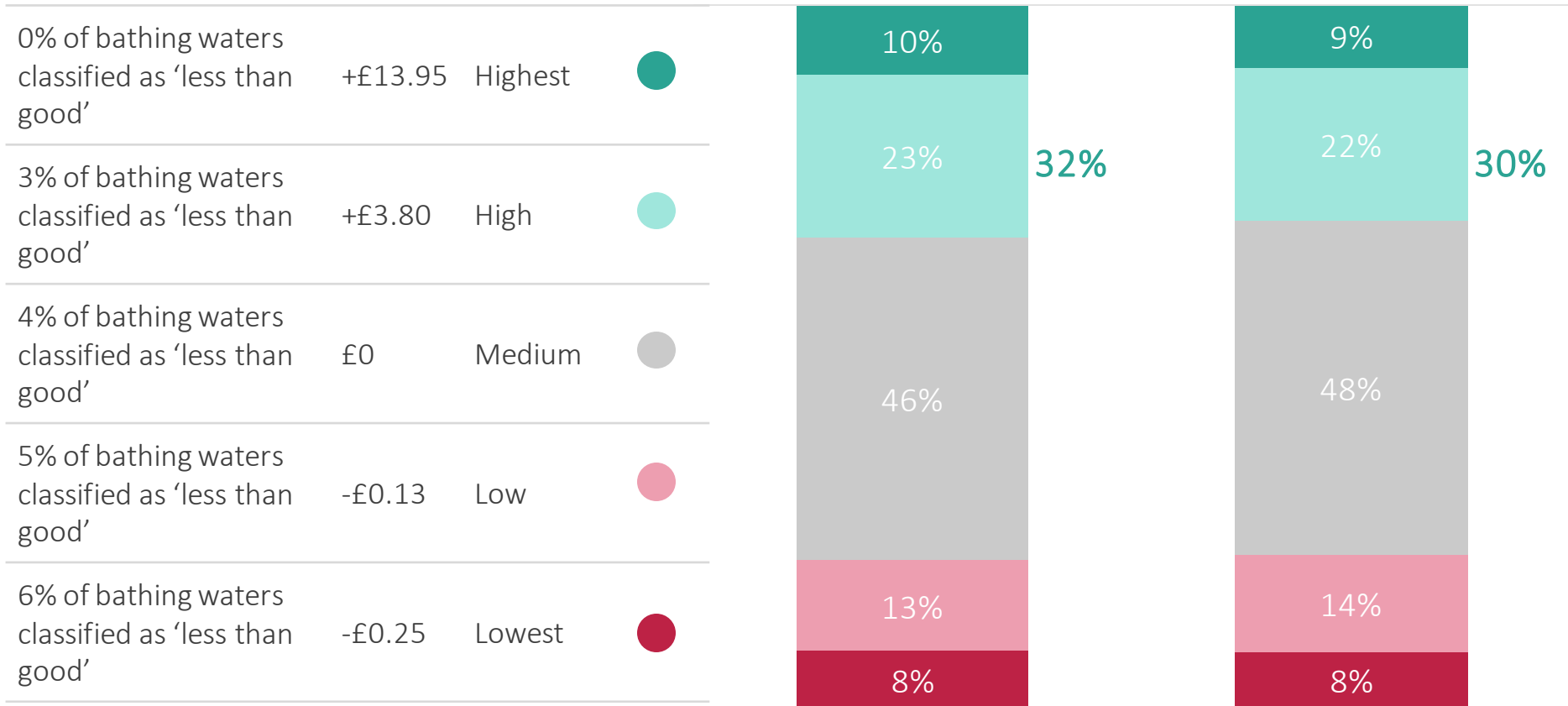
Investment in ensuring good quality bathing waters remains relatively consistent

Bathing waters of 'less than good' quality

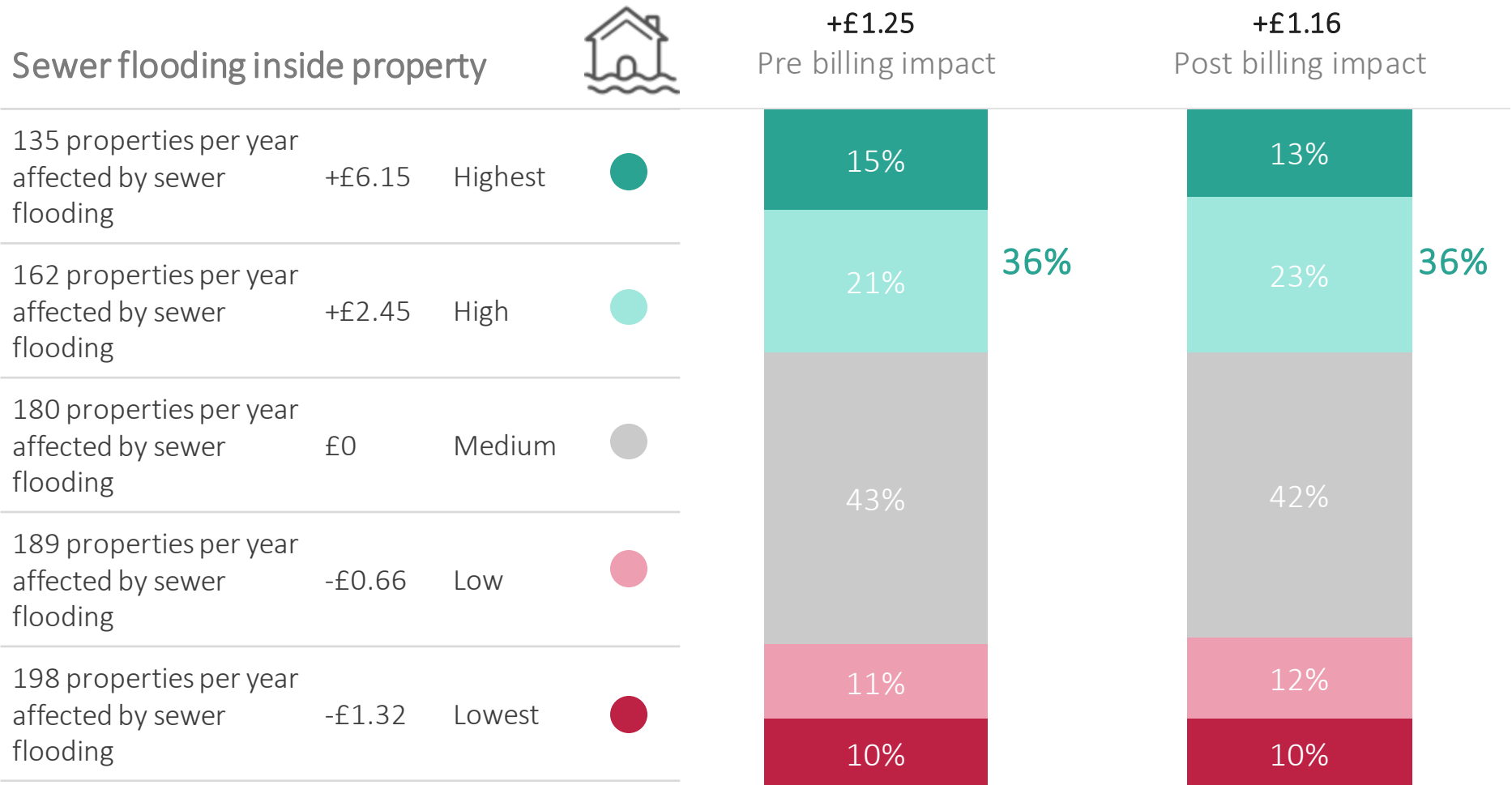


+£2.16
Pre billing impact

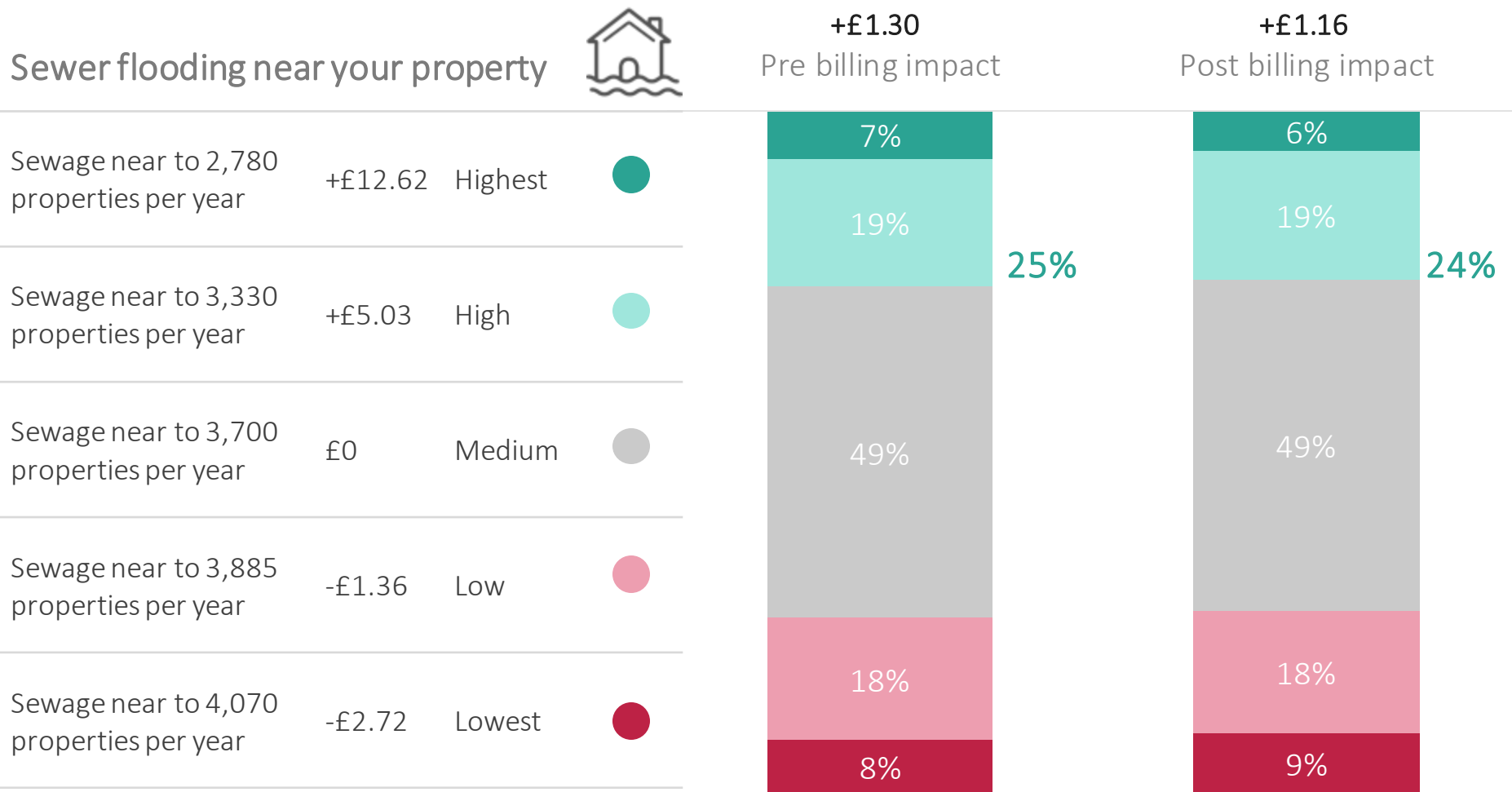
+£1.99
Post billing impact



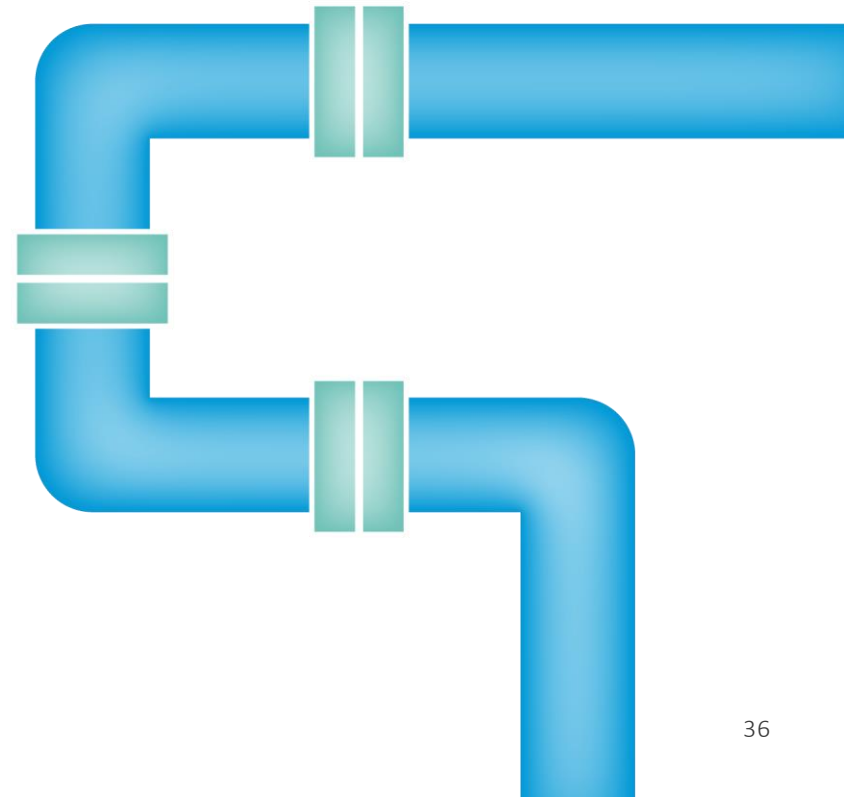
Importance of improving sewer flooding inside properties remains fairly consistent pre- and post- seeing impact on bill, albeit there is some change from 'highest' to 'high' levels of investment



The amount willing to spend on reducing sewer flooding remains relatively consistent after seeing impact on bill



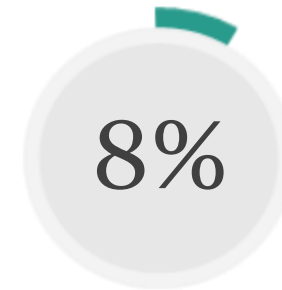
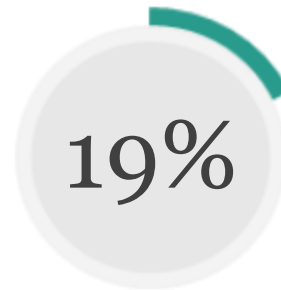
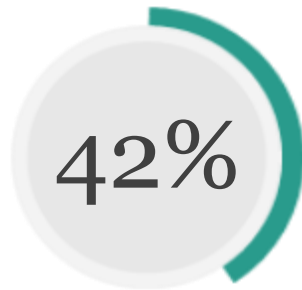
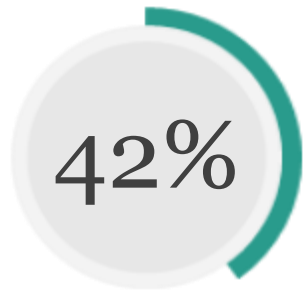
Sub-group analysis



Unmetered customers generally place more importance on environmental attributes than metered customers



Environmental impact by subgroup – post billing impact – NET scores



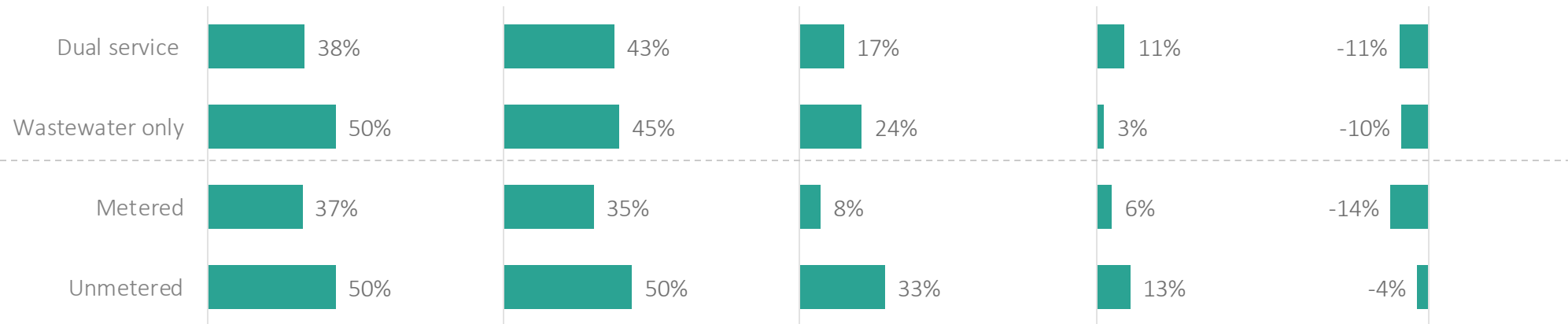
Pollution incidents impacting on river water quality

Improved biodiversity

Miles of river of less than good quality

Bathing water of less than good quality

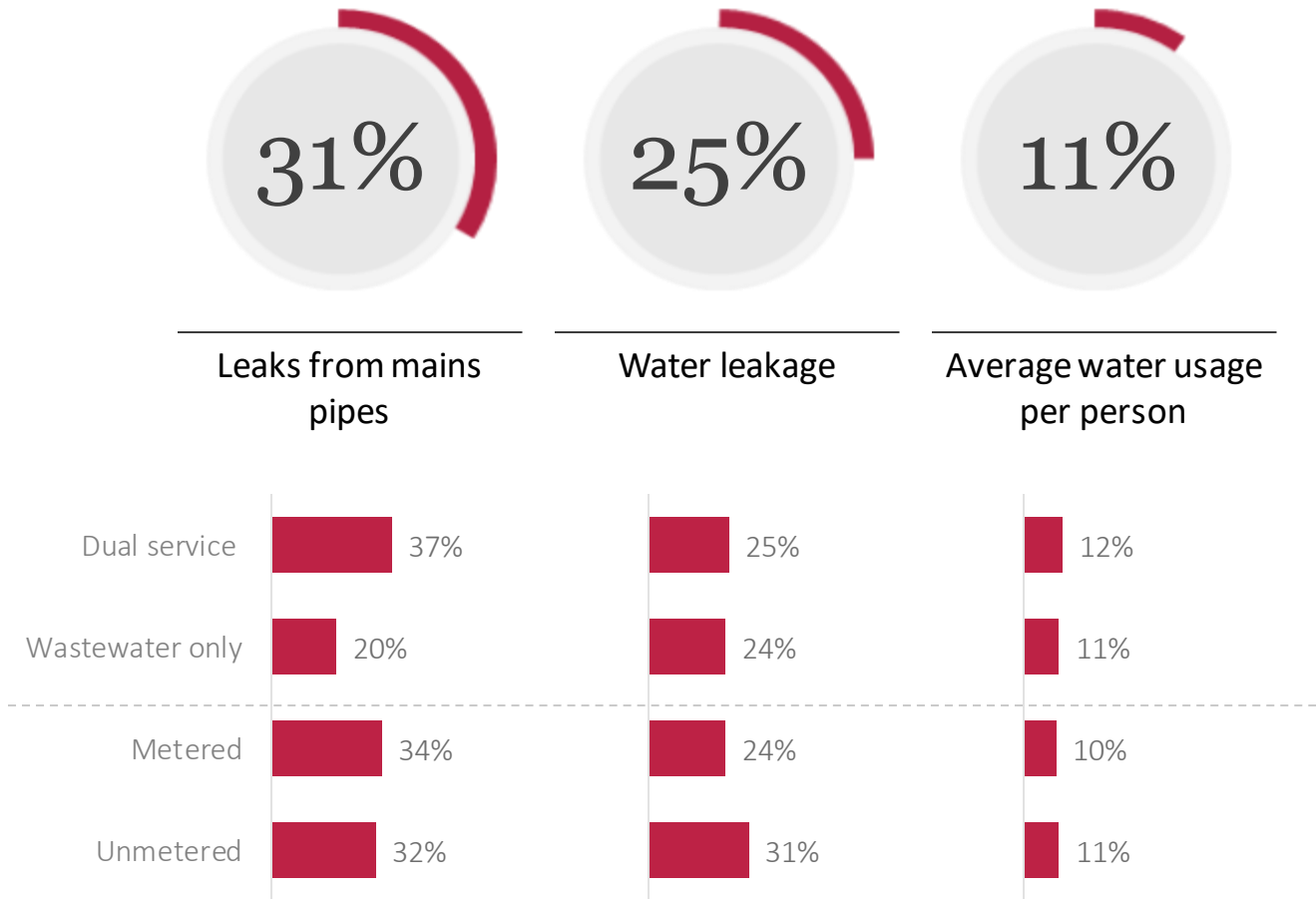
Miles of river with less than ideal flow



Wastewater only customers are less likely to prioritise fixing leaks from mains pipes

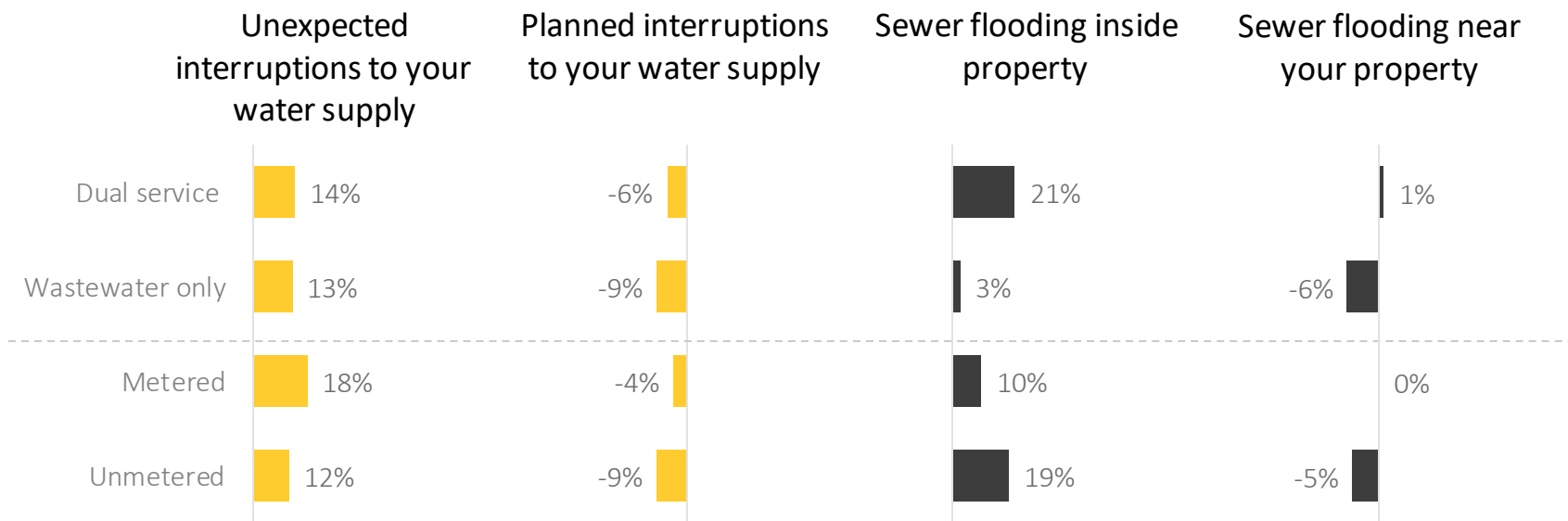
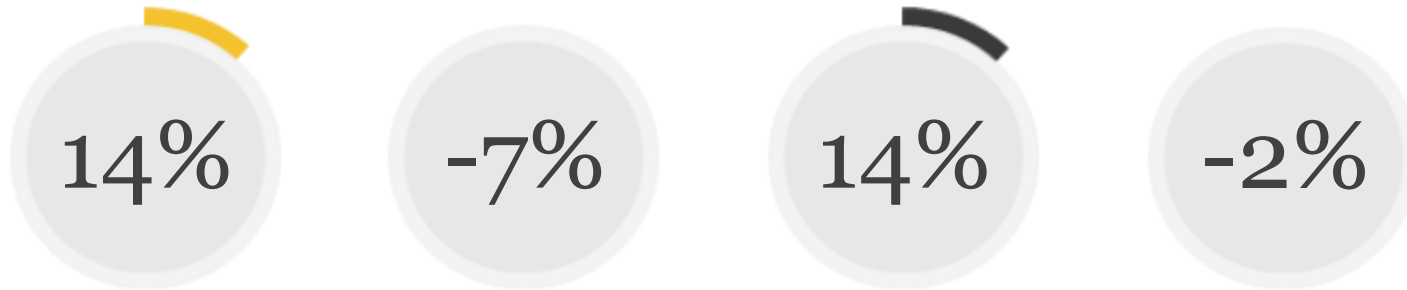


Saving water by subgroup – post billing impact – NET scores

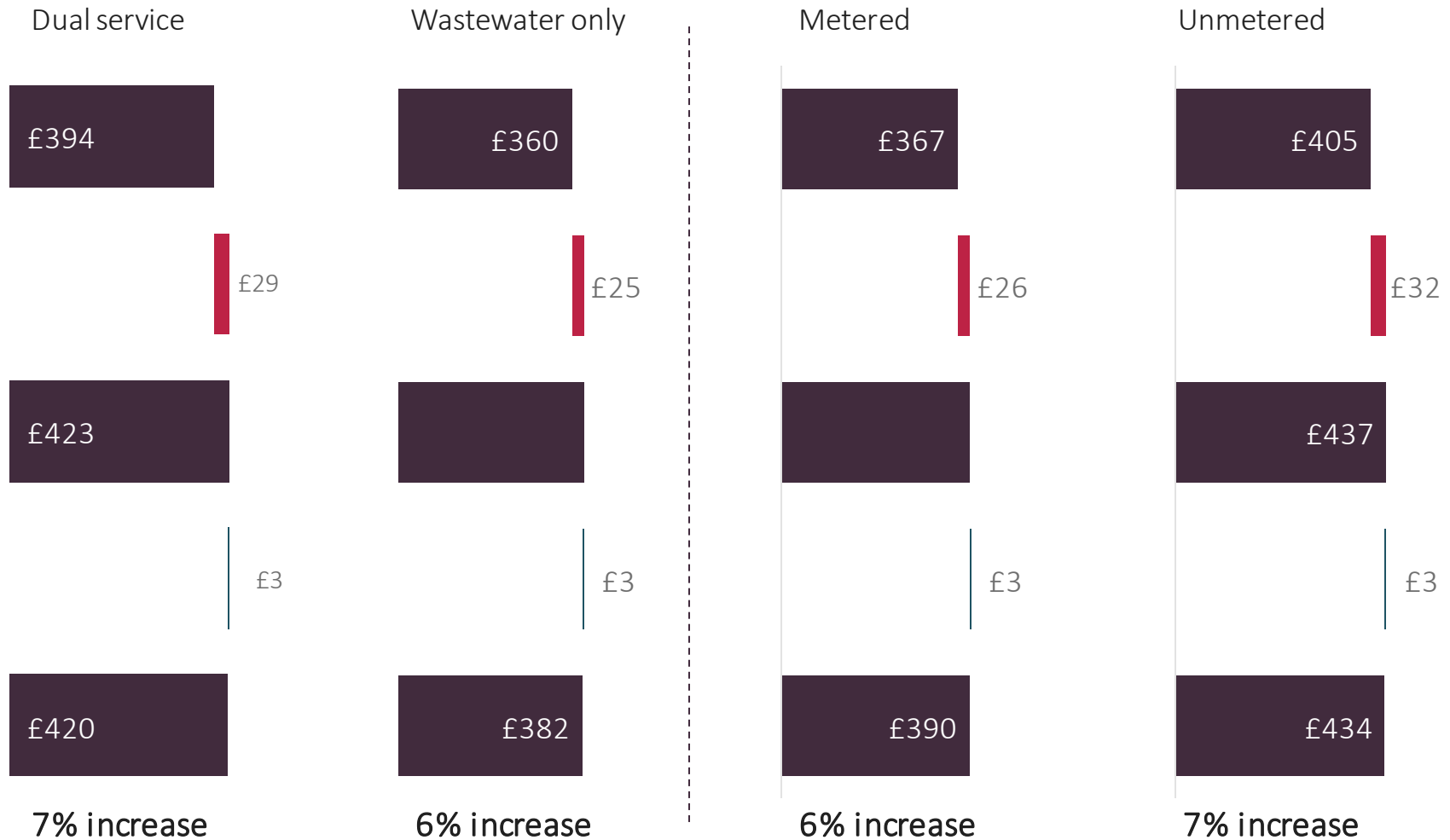


Wastewater only customers are less likely to prioritise reducing sewer flooding inside or near properties

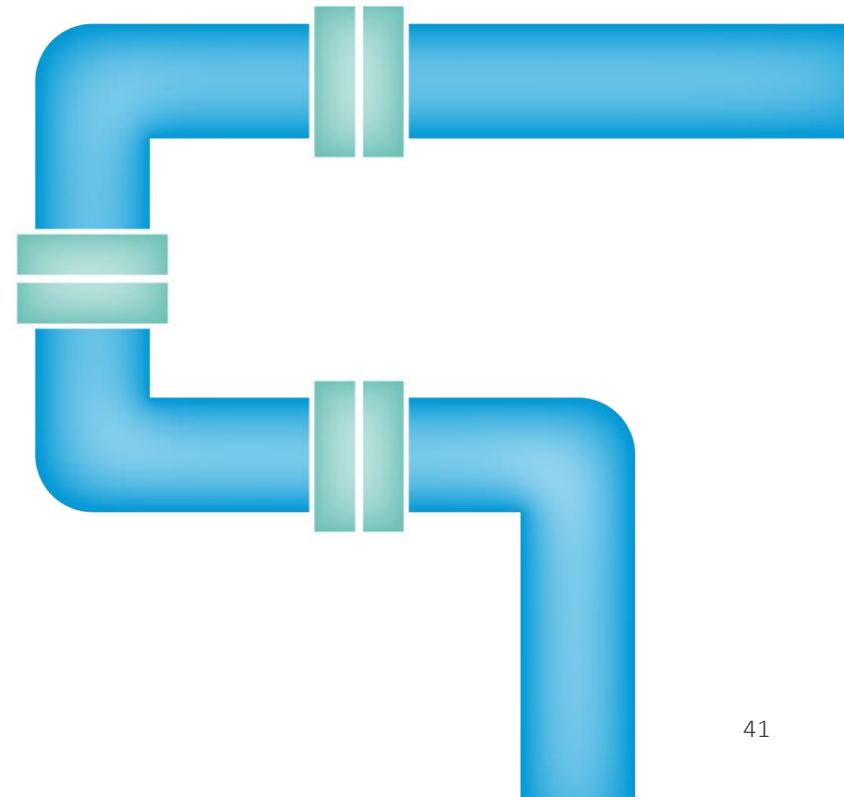
Sewer flooding and reliability by subgroup – post billing impact – NET scores



All customer types would be willing to pay a similar average increase to cover the outlined changes



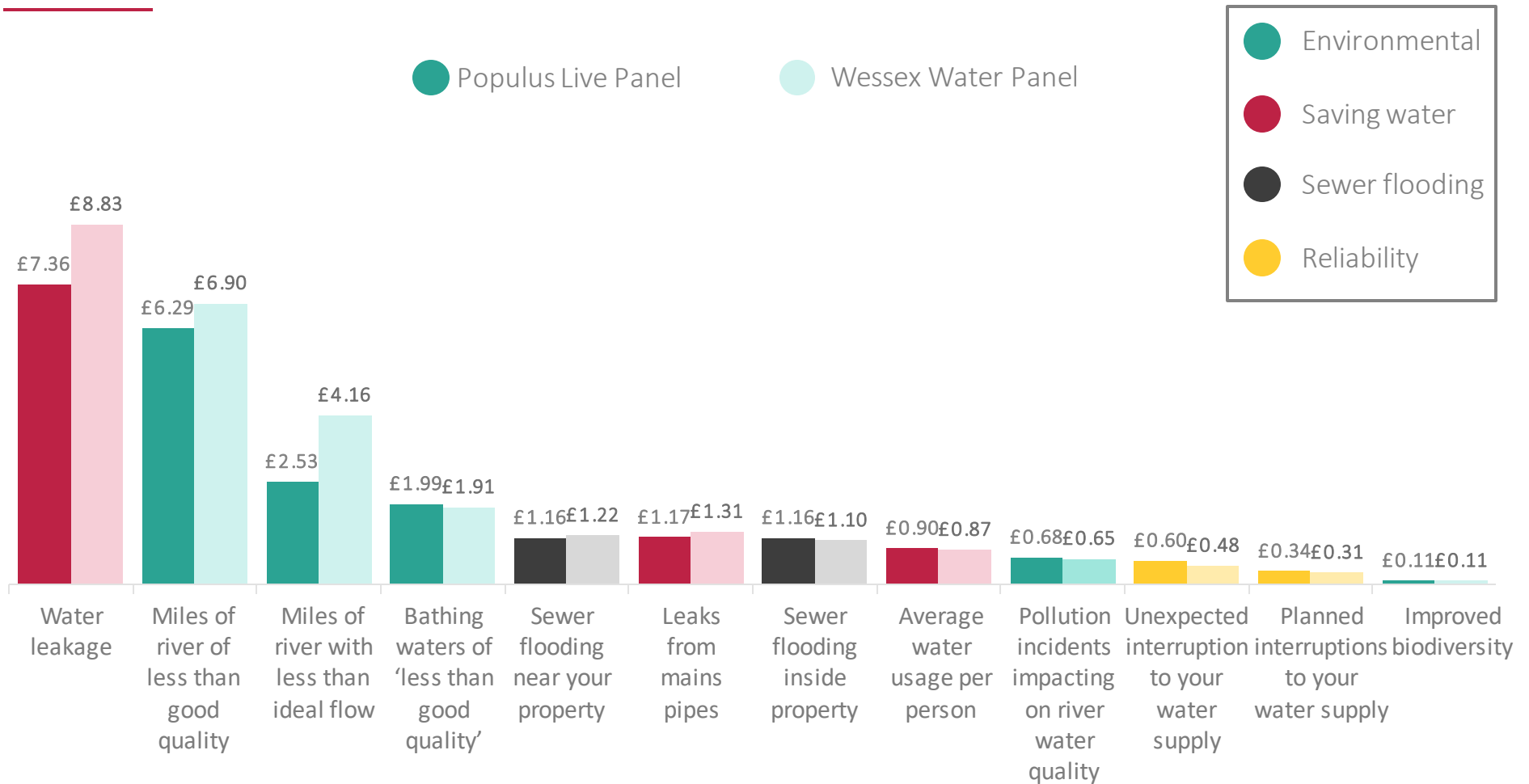
Appendix



Attribute scorecard (post-bill edit)

| | Lowest | Low | Medium | High | Highest | NET |
|--|--------|-----|--------|------|---------|------|
| Improved biodiversity | 3% | 6% | 39% | 28% | 23% | 42% |
| Pollution incidents impacting on river water quality | 2% | 9% | 36% | 32% | 21% | 42% |
| Leaks from mains pipes | 3% | 8% | 47% | 32% | 11% | 31% |
| Water leakage | 3% | 7% | 55% | 28% | 7% | 25% |
| Miles of river of 'less than good' quality | 3% | 12% | 51% | 25% | 9% | 19% |
| Unexpected interruptions to your water supply | 6% | 14% | 47% | 23% | 11% | 14% |
| Sewer flooding inside property | 10% | 12% | 42% | 23% | 13% | 14% |
| Average water usage per person | 6% | 12% | 53% | 22% | 6% | 11% |
| Bathing waters of 'less than good' quality | 8% | 14% | 48% | 22% | 9% | 8% |
| Sewer flooding near your property | 9% | 18% | 49% | 19% | 6% | -2% |
| Planned interruptions to your water supply | 9% | 20% | 51% | 15% | 6% | -7% |
| Miles of river with less than ideal flow | 8% | 19% | 58% | 12% | 4% | -10% |

Respondents from the Wessex Water Panel were no different in terms of the ranked order of importance for each attribute. However, they did tend to invest more in the attributes that attracted the highest investment



Attribute scoring (1)



| Environmental impact | Lowest | Low | Medium | High | Highest |
|--|--|--|--|---|--|
| Improved biodiversity | 60% of land identified for improved biodiversity -£0.02 | 65% of land identified for improved biodiversity -£0.01 | 70% of land identified for improved biodiversity £0 | 80% of land identified for improved biodiversity +£0.15 | 95% of land identified for improved biodiversity +£0.31 |
| Bathing waters of 'less than good' quality | 6% of bathing waters classified as less than good -£0.25 | 5% of bathing waters classified as less than good -£0.13 | 4% of bathing waters classified as less than good £0 | 3% of bathing waters classified as less than good +£3.80 | 0% of bathing waters classified as less than good +£13.95 |
| Pollution incidents impacting on river water quality | 88 spills per year -£0.09 | 79 spills per year -£0.05 | 70 spills per year £0 | 63 spills per year +£0.59 | 53 spills per year +£2.35 |
| Miles of river of 'less than good' quality | 990 river miles classified as less than good (41%) -£1.89 | 795 river miles classified as less than good (33%) -£0.95 | 600 river miles classified as less than good (25%) £0 | 369 river miles classified as less than good (15%) +£15.22 | 0 river miles classified as less than good +£30.48 |
| Miles of river with less than ideal flow | 31 miles of river with less than ideal flow -£0.50 | 24 miles of river classified as less than good -£0.25 | 17 miles of river classified as less than good £0 | 1 mile of river classified as less than good +£15.81 | 0 miles of river classified as less than good +£18.83 |

Attribute scoring (2)



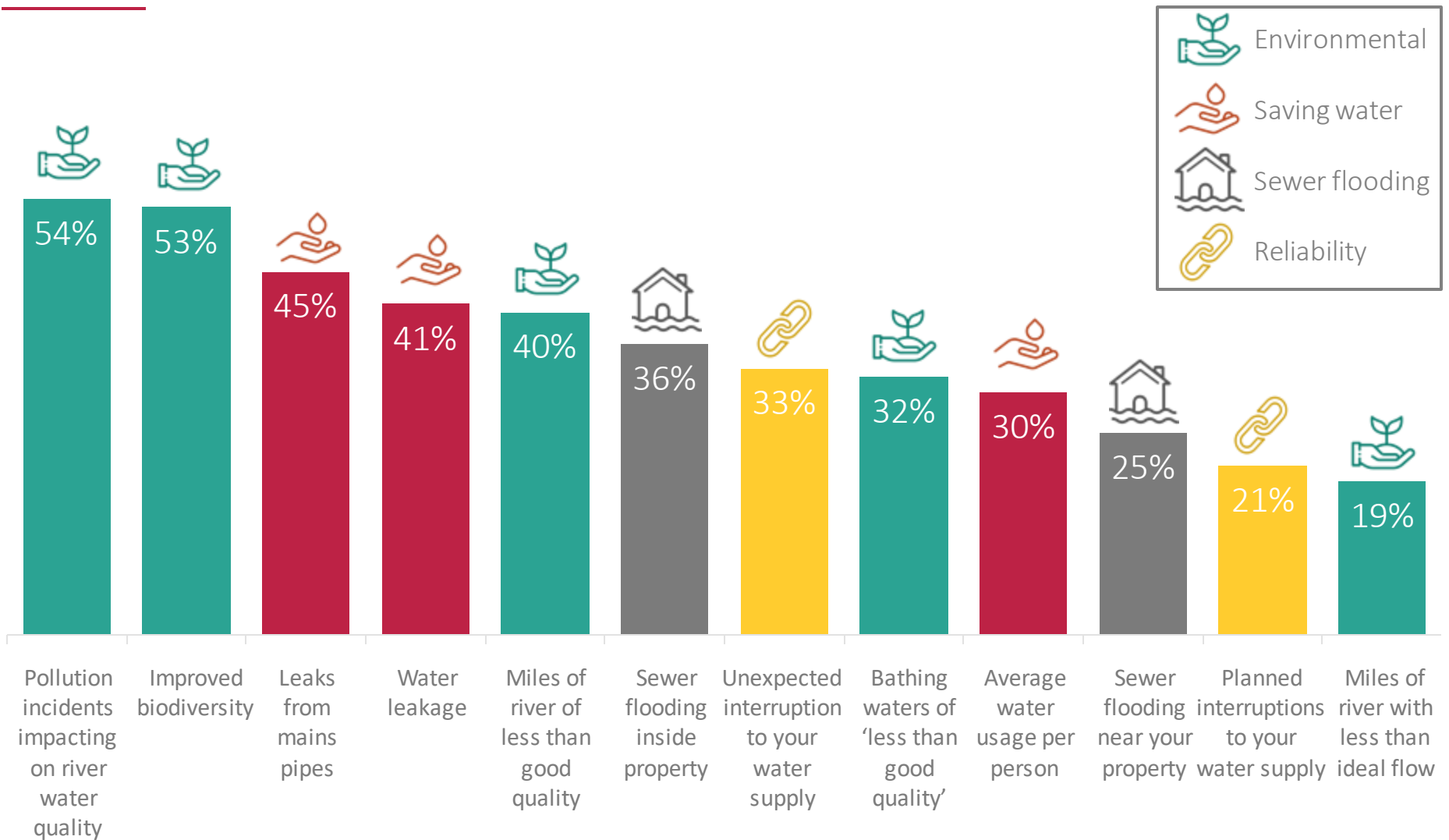
| Reliability of your water supply | Lowest | Low | Medium | High | Highest |
|---|--|--|--|---|---|
| Unexpected interruptions to your water supply | 11,500 properties affected for 3 hours or more (1.9%) -£0.10 | 10,250 properties affected for 3 hours or more (1.7%) -£0.05 | 9,000 properties affected for 3 hours or more (1.5%) £0 | 8,000 properties affected for 3 hours or more (1.4%) +£1 | 7,000 properties affected for 3 hours or more (1.2%) +£3.66 |
| Planned interruptions to your water supply | 19,000 properties affected by planned interruptions (3.2%) -£0.10 | 17,000 properties affected by planned interruptions (2.9%) -£0.05 | 15,000 properties affected by planned interruptions (2.5%) £0 | 9,000 properties affected by planned interruptions (1.5%) +£1.10 | 3,000 properties affected by planned interruptions (0.5%) +£3.26 |
| Sewer flooding | Lowest | Low | Medium | High | Highest |
| Sewer flooding inside property | 198 properties per year affected by sewer flooding -£1.32 | 189 properties per year affected by sewer flooding -£0.66 | 180 properties per year affected by sewer flooding £0 | 162 properties per year affected by sewer flooding +£2.45 | 135 properties per year affected by sewer flooding +£6.15 |
| Sewer flooding near your property | Sewage near to 4,070 properties per year -£2.72 | Sewage near to 3,885 properties per year -£1.36 | Sewage near to 3,700 properties per year £0 | Sewage near to 3,330 properties per year +£5.03 | Sewage near to 2,780 properties per year +£12.62 |

Attribute scoring (3)

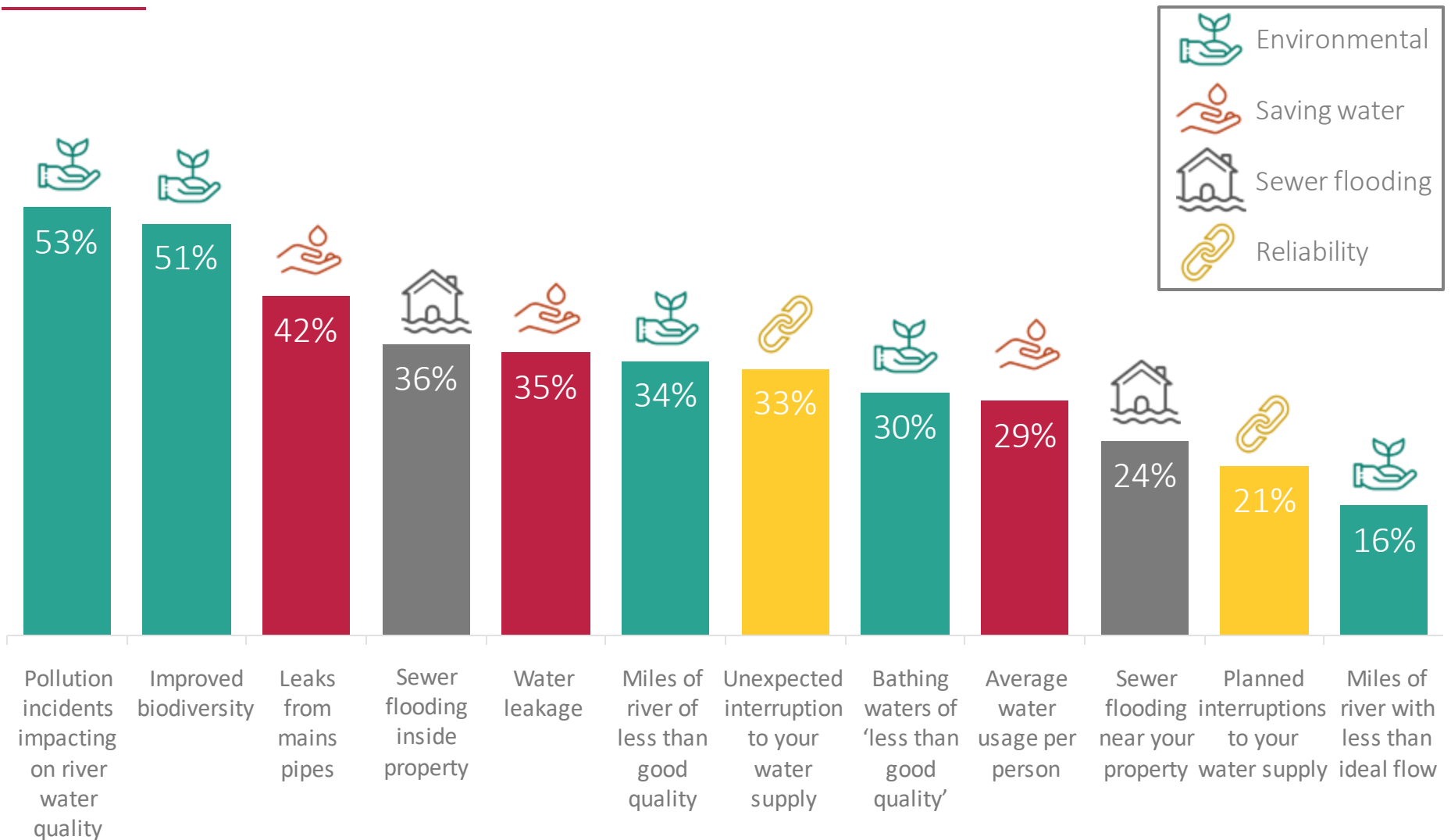


| Saving water | Lowest | Low | Medium | High | Highest |
|--------------------------------|---|---|---|---|---|
| Leaks from mains pipes | 66% of mains leaks fixed within a day -£0.10 | 78% of mains leaks fixed within a day -£0.05 | 90% of mains leaks fixed within a day £0 | 95% of mains leaks fixed within a day +£2.01 | 99% of mains leaks fixed within a day +£5.11 |
| Water leakage | 22% of water lost due to leakage -£0.99 | 21.5% of water lost due to leakage -£0.50 | 21% of water lost due to leakage £0 | 20% of water lost due to leakage +£15.18 | 19% of water lost due to leakage +£42.84 |
| Average water usage per person | 134 litres per person per day -£0.55 | 132.5 litres per person per day -£0.28 | 131 litres per person per day £0 | 128 litres per person per day +£2.54 | 124 litres per person per day +£6.11 |

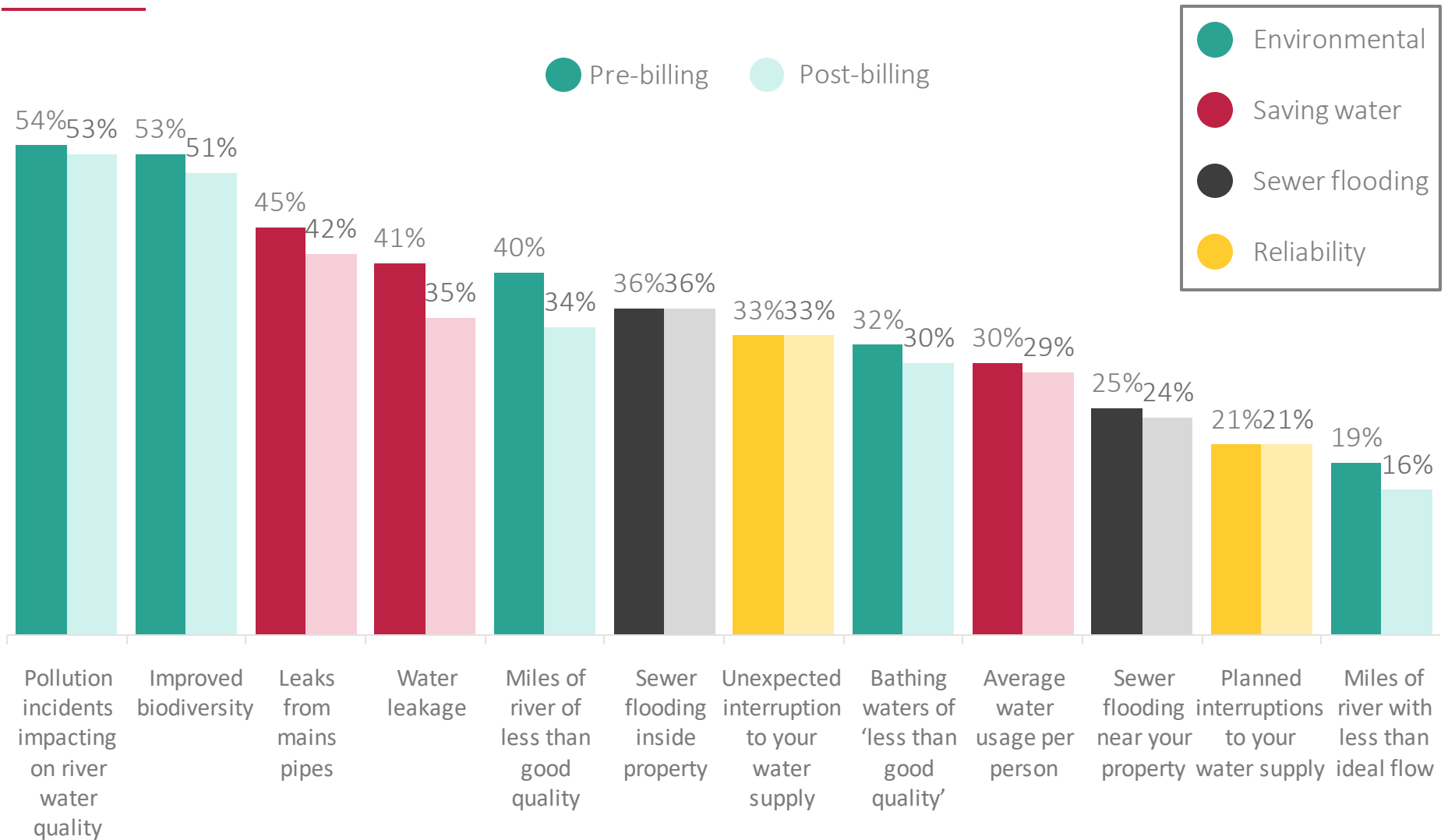
Reliability attributes - both unexpected and planned interruptions - are of lesser priority to customers



Scores remain relatively stable once impact on billing is seen



Scores for water leakage and good quality rivers decrease most noticeably post billing impact



Unmetered customers generally place more importance on environmental attributes than metered customers



Environmental impact by subgroup – post billing impact – average spend

£0.68

£0.11

£6.29

£1.99

£2.53

Pollution incidents impacting on river water quality

Improved biodiversity

Miles of river of less than good quality

Bathing water of less than good quality

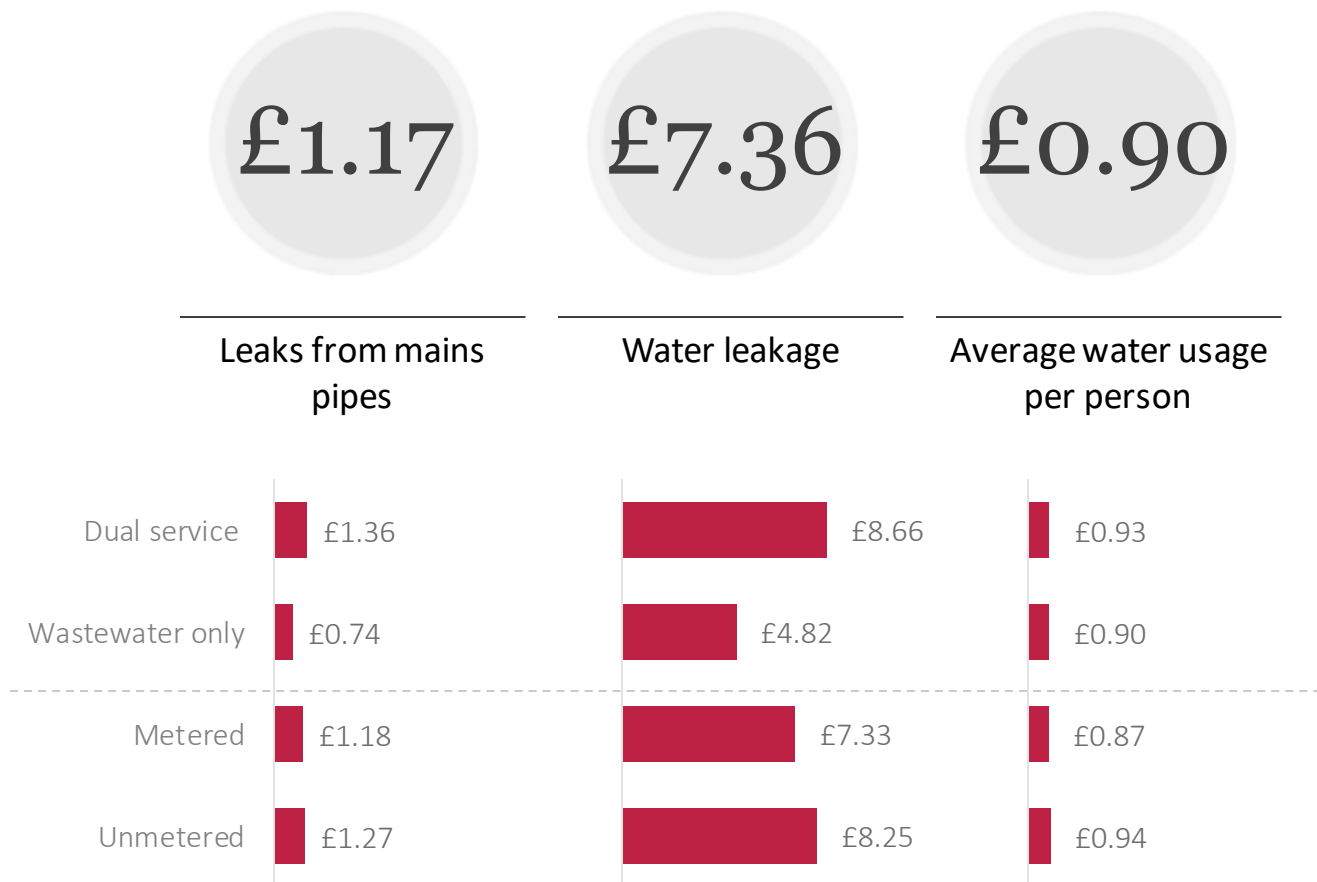
Miles of river with less than ideal flow



Wastewater only customers are less likely to spend on fixing leaks from main pipes and water leakage



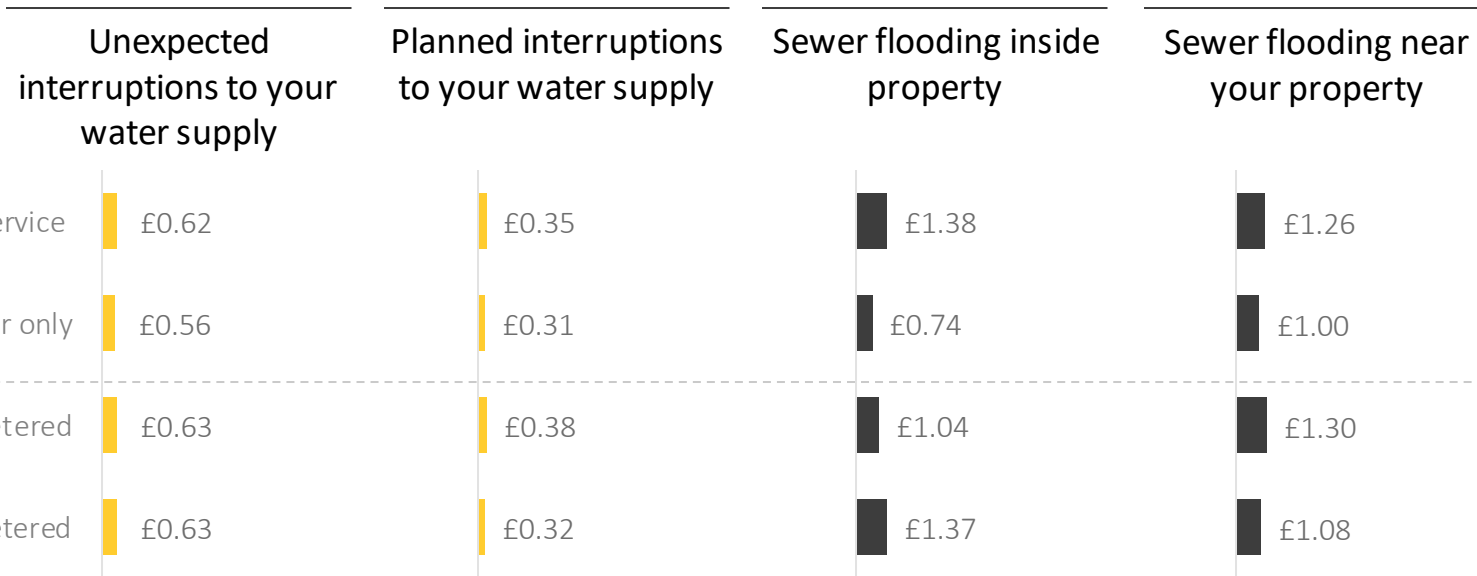
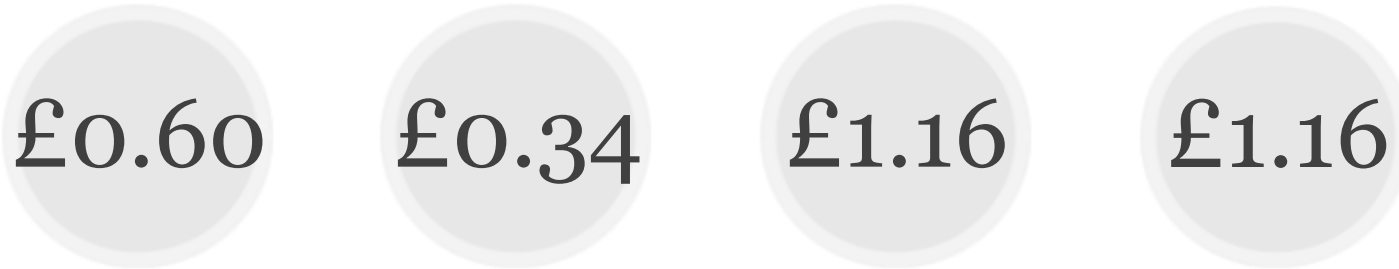
Saving water by subgroup – post billing impact – average spend



Spend on sewer flooding and reliability investment areas remains relatively consistent by customer type. Wastewater only customers are less willing to spend on reducing internal sewer flooding



Sewer flooding and reliability by subgroup – post billing impact – average spend



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www.populus.co.uk

Populus

Willingness to pay

November 2017

Wessex Water

Willingness to pay

400 respondents sourced by Populus. Additional sample from Wessex Water's own panel

Online

10 minutes

Demographics

Sub-heading

SINGLE CODE

1. Are you...?
 - a. Male
 - b. Female

SINGLE CODE

2. Please enter your age in the text box below

[NUMERIC BOX]

SINGLE CODE

3. Please enter your full postcode in the text box below

[OPEN TEXT BOX] - CLOSE IF NOT WESSEX WATER POST CODE

Questionnaire

SINGLE CODE

4. Are you the person responsible for paying your water and sewerage bill (this may be included in your rent)?

Please select the most relevant option.

- a. Yes, solely responsible
- b. Yes, jointly responsible
- c. Not responsible **[CLOSE]**

5. What is the occupation of the Chief Income Earner? **USE GRADER** [Or if retired on a Private Pension] What was the PREVIOUS occupation of the Chief Income Earner? **USE GRADER**

SINGLE CODE – SHOW MAP BELOW

- 6A Does Wessex Water provide either your water supply or sewerage services?

Please refer this map to help you if you are unsure **SHOW MAP**

- a. Yes, Wessex Water supplies both my water supply and sewerage services
- b. Yes, Wessex Water supplies only my sewerage services (but not my water supply)
- c. Yes, Wessex Water supplies my water only (but not my sewerage services)
- d. No - **CLOSE**
- e. Don't know – **CLOSE**

SINGLE CODE – ASK ALL CODING B ABOVE

- 6B who provides your water supply?

- a. Bournemouth Water
- b. Bristol Water
- c. Cholderton and District Water
- d. Portsmouth Water
- e. Severn Trent Water
- f. South West Water
- g. Southern Water
- h. Sutton and East Surrey Water
- i. Thames Water
- j. Veolia Water Projects
- k. Wessex Water
- l. Other (Please specify)
- m. Don't know

Questionnaire

SINGLE CODE – ASK ALL CODING B ABOVE

6C Who provides your sewage services?

- a. Bournemouth Water
- b. Bristol Water
- c. Cholderton and District Water
- d. Portsmouth Water
- e. Severn Trent Water
- f. South West Water
- g. Southern Water
- h. Sutton and East Surrey Water
- i. Thames Water
- j. Veolia Water Projects
- k. Wessex Water
- l. Other (Please specify)
- m. Don't know

CLOSE IF WESSEX WATER NOT CODED AT Q6/7

ASK ALL

6. Approximately how much do you pay for your water and sewerage bill? Please do not include any arrears or debt repayments you may be making to your water and sewerage company.

Enter either the exact amount you pay per year, or choose from one of the options below.

Exact amount per year (£) [NUMERIC BOX]

OR

Questionnaire

- | | |
|-------------------------------|-------------------------|
| a. Less than £12.99 per month | Less than £150 per year |
| b. £13 - £16.99 per month | £151 - £200 per year |
| c. £17 - £20.99 per month | £201 - £250 per year |
| d. £21 - £24.99 per month | £251 - £300 per year |
| e. £25 - £28.99 per month | £301 - £350 per year |
| f. £29 - £32.99 per month | £351 - £400 per year |
| g. £33 - £37.99 per month | £401 - £450 per year |
| h. £38 - £41.99 per month | £451 - £500 per year |
| i. £42 - £45.99 per month | £501 - £550 per year |
| j. £46 - £49.99 per month | £551 - £600 per year |
| k. Over £50 per month | Over £600 per year |
| l. Don't know | Don't know |

SINGLE CODE

7. Are you charged for your water on a metered basis where you pay for what you use?
- a. Metered (pay for what I use)
 - b. Not metered (pay a fixed amount)
 - c. Don't know

Sliders

Intro screen

We'd like to understand how you think Wessex Water should be investing in the services it provides. For each area of service we'll give you some information about our current service levels and some options for change. We'll then ask you to select your preferred option and we'll show you the impact this would have on your bill.

The investment areas covered will be:

- Reliability of your water supply
- Saving water
- Environmental impact

Questionnaire

- Sewer flooding

When you have made your choices we'll show you the impact on your bill from 2020. At this point you will be able to review and change your views on how Wessex Water should invest.

AREAS DIVIDED INTO FOUR TOPICS (1 SCREEN PER TOPIC) – TOPIC SCREENS TO BE RANDOMISED

7 -

Slider screens

For each area of service please tell us what you think our Wessex Water's level of investment should be.

You can choose from five levels of investment. You can see the impact your decision will have by hovering your cursor over each option.

Reliability of your water supply

1. Unexpected interruptions to your water supply

Sometimes your water supply can be interrupted unexpectedly. This means that you may have no water for a period of time or your supply may be intermittent. This could be due to burst pipes which can happen at any time. 90% interruptions last are less than 12 hours. Currently, the number of properties affected by unexpected interruptions of three hours or more in any year is around 9,000 out of a total 590,000 water supply properties in the Wessex Water area (1.5%).

| Investment level | Lowest | Low | Medium | High | Highest |
|--------------------|---|---|--|--|--|
| Text | 11,500 properties affected for 3 hours or more (1.9%) | 10,250 properties affected for 3 hours or more (1.7%) | 9,000 properties affected for 3 hours or more (1.5%) | 8,000 properties affected for 3 hours or more (1.4%) | 7,000 properties affected for 3 hours or more (1.2%) |
| Billing impact (£) | -0.10 | -0.05 | No change to bill | +1 | +3.66 |

Questionnaire

2. Planned interruptions to your water supply

The water supply at your property can be interrupted due to planned maintenance, in which case you would be given at least 48 hours' notice. All of these interruptions last less than 12 hours. Currently the number of properties affected by this in any year is around 15,000 out of a total 590,000 water supply properties in the Wessex Water area (2.5%).

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|--|--|--|---|---|
| Text | 19,000 properties affected by planned interruptions (3.2%) | 17,000 properties affected by planned interruptions (2.9%) | 15,000 properties affected by planned interruptions (2.5%) | 9,000 properties affected by planned interruptions (1.5%) | 3,000 properties affected by planned interruptions (0.5%) |
| Billing impact (£) | -0.10 | -0.05 | No change to bill | +1.10 | +3.26 |

Saving Water

3. Leaks from mains pipes

Occasionally water mains burst causing a visible leak. Where these are reported to them by customers, Wessex Water aims to get them fixed promptly. Wessex Water measures its performance by showing the percentage of mains leaks that they respond to by fixing them within a day of their happening. Currently, 90% of reported mains leaks are fixed within a day.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Text | 66% of mains leaks fixed within a day | 78% of mains leaks fixed within a day | 90% of mains leaks fixed within a day | 95% of mains leaks fixed within a day | 99% of mains leaks fixed within a day |
| Billing impact (£) | -0.10 | -0.05 | No change to bill | +2.01 | +5.11 |

4. Water leakage

Water can leak from Wessex Water's extensive network of pipes. Wessex Water can proactively detect and repair leaks, and replace or refurbish sections of pipework to reduce the extent of leakage. Currently 21% of the water that is treated by Wessex Water gets lost due to leakage.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|----------------------------------|------------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Text | 22% of water lost due to leakage | 21.5% of water lost due to leakage | 21% of water lost due to leakage | 20% of water lost due to leakage | 19% of water lost due to leakage |
| Billing impact (£) | -0.99 | -0.50 | No change to bill | +15.18 | +42.84 |

Questionnaire

5. Average water usage per person

Wessex Water can reduce the amount of water used per person each day by investing in fitting more meters and providing water efficiency devices and advice. Reducing the average water usage will help safeguard our water resources in the future and leave more water in the environment. Currently, the average person in the Wessex Water supply area uses 131 litres per day.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|-------------------------------|---------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Text | 134 litres per person per day | 132.5 litres per person per day | 131 litres per person per day | 128 litres per person per day | 124 litres per person per day |
| Billing impact (£) | -0.55 | -0.28 | No change to bill | +2.54 | +6.11 |

Environmental impact

6. Miles of river with less than ideal flow

The flow rates of rivers within in the Wessex Water Area depend on the amount of water taken from the environment to supply customers. A river with 'low flow' may have had some water taken from it to supply customers – it may be less suitable for activities such as fishing, and there may be some damage to habitats for plants and wildlife. Currently, there are 17 miles of river with less than ideal flow, out of a total of 2429 miles of river in the Wessex Water area

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|---|--|--|--|---|
| Text | 31 miles of river with less than ideal flow | 24 miles of river classified as less than good | 17 miles of river classified as less than good | 1 mile of river classified as less than good | 0 miles of river classified as less than good |
| Billing impact (£) | -0.50 | -0.25 | No change to bill | +15.81 | +18.83 |

7. Improved biodiversity

Wessex Water works with land owners to improve the quality of the water in rivers (e.g. reducing levels of fertilizer running off land into rivers when it rains), and also help the variety of plants and animals. Currently, 70% of Wessex Water land is identified for improved biodiversity.

| Investment level | Lowest | Low | Medium | High | Highest |
|------------------|--|--|--|--|--|
| Text | 60% of land identified for improved biodiversity | 65% of land identified for improved biodiversity | 70% of land identified for improved biodiversity | 80% of land identified for improved biodiversity | 95% of land identified for improved biodiversity |

Questionnaire

| | | | | | |
|---------------------------|-------|-------|-------------------|-------|-------|
| Billing impact (£) | -0.02 | -0.01 | No change to bill | +0.15 | +0.31 |
|---------------------------|-------|-------|-------------------|-------|-------|

8. Pollution incidents impacting on river water quality

Occasionally dilute sewage can discharge into rivers and beaches which may impact water quality. These spills can occur when the sewerage system is blocked or there are pipe bursts. Also spills from overflows can happen when the system is overloaded due to heavy rainfall. There are currently 70 such spills per year.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Text | 88 spills per year | 79 spills per year | 70 spills per year | 63 spills per year | 53 spills per year |
| Billing impact (£) | -0.09 | -0.05 | 0 | +0.59 | +2.35 |

9. Bathing waters of 'less than good quality'

The cleanliness and quality of coastal bathing water and beaches in your area is classified according to the chances of getting an infection such as an upset stomach, an ear infection or a sore throat after bathing in the sea. Currently, 4% of bathing waters in the Wessex Water wastewater area are classified as 'less than good'. This means that 8 or more people out of 100 have a chance of getting an infection after bathing in waters classified as 'less than good' in them.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|---|---|---|---|---|
| Text | 6% of bathing waters classified as less than good | 5% of bathing waters classified as less than good | 4% of bathing waters classified as less than good | 3% of bathing waters classified as less than good | 0% of bathing waters classified as less than good |
| Billing impact (£) | -0.25 | -0.13 | No change to bill | +3.80 | +13.95 |

10. Miles of river of 'less than good' quality

Some stretches of rivers are classified as 'less than good quality', this means that animal and plant life is affected (e.g. some species may be missing) and there may be some pollution or murky water. Currently, around 600 miles of river out of a total of 2,429 miles in the Wessex Water area (25% of total) is classified as 'less than good'.

| Investment level | Lowest | Low | Medium | High | Highest |
|------------------|--------|-----|--------|------|---------|
|------------------|--------|-----|--------|------|---------|

Questionnaire

| | | | | | |
|---------------------------|--|--|--|--|--|
| Text | 990 river miles classified as less than good (41%) | 795 river miles classified as less than good (33%) | 600 river miles classified as less than good (25%) | 369 river miles classified as less than good (15%) | 0 river miles classified as less than good |
| Billing impact (£) | -1.89 | -0.95 | No change to bill | +15.22 | +30.48 |

Sewer flooding

11. Sewer flooding inside property

Flooding from the sewer gets inside properties, causing damage to property. When this happens, substantial clean up and repair of flooring and walls may be needed. Currently the number properties affected by this in any year is 180 out of a total 1,200,000 properties (0.03%) for which Wessex Water provides a sewage service.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|--|--|--|--|--|
| Text | 198 properties per year affected by sewer flooding | 189 properties per year affected by sewer flooding | 180 properties per year affected by sewer flooding | 162 properties per year affected by sewer flooding | 135 properties per year affected by sewer flooding |
| Billing impact (£) | -1.32 | -0.66 | No change to bill | +2.45 | +6.15 |

12. Sewer flooding near your property

Flooding from the sewer gets close to people's properties or gets into their gardens. Currently 3,700 properties (0.63% of total) in the Wessex Water area are affected by this in any year. That's out of a total of 1,200,000 wastewater properties.

| Investment level | Lowest | Low | Medium | High | Highest |
|---------------------------|--|--|--|--|--|
| Text | Sewage near to 4,070 properties per year | Sewage near to 3,885 properties per year | Sewage near to 3,700 properties per year | Sewage near to 3,330 properties per year | Sewage near to 2,780 properties per year |
| Billing impact (£) | -2.72 | -1.36 | No change to bill | +5.03 | +12.62 |

First billing screen

This is an illustration of your bill based on all of the choices that you have made in the different areas of service. After you have read your bill, please click on the '>>' button on the bottom of your screen.

SHOW BILL – INITIAL BILL VALUE PIPED IN FROM Q8 (IF CODED ANSWER, TAKE MID-POINT IF DK, INSERT £470)

Questionnaire

IF DK AT Q8 SHOW: This is an illustration of your bill based on all of the choices that you have made in the different areas of service. After you have read your bill, please click on the '>>' button on the bottom of your screen.

(You said before that you didn't know how much your bill was so we have set it to the average annual bill which is £470)

Second billing screen

Having seen the impact of your choices on your bill, if there are any areas that you would now like to change, please click on the 'Edit' arrow next to them and make any adjustments by moving the sliders which appear.

You may edit as many categories as you like.

Once you are happy with your entire bill, please click on the '>>' button at the bottom of your screen.

SHOW BILL

FINAL SCREEN – THANK YOU FOR TAKING PART

Wessex Water

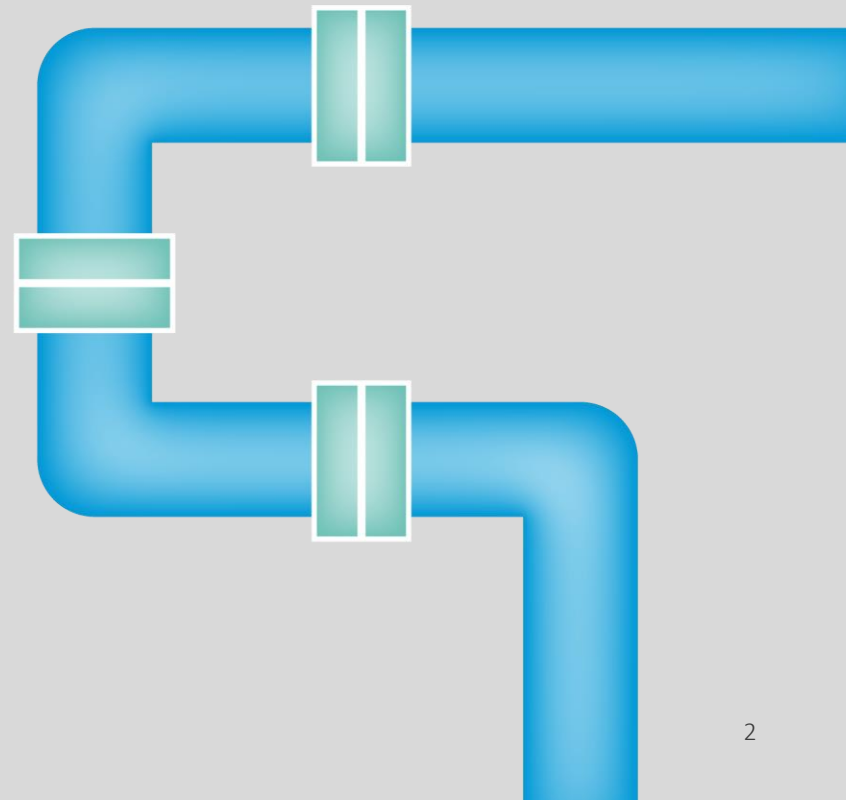
Populus Proposal – Billing Trade-off Analysis

OCTOBER 2017

Populus



Approach



Overview of Approach



Online survey amongst 400 Wessex Water household customers. We will also survey customers from Wessex Water's own customer panel to boost the sample size

Questionnaire will be 10 minutes in duration and will incorporate a real-time trade-off analysis as well as some basic demographic questions

Populus will quantify the potential decline in 'willingness to pay' for different elements of service once customers understand the overall impact on their bills

Trade-off Analysis

We propose an interactive model which allows respondents to select service elements with various costs associated with them and then modify these based on their reaction to the overall bill (bottom right).

This analysis would allow us to determine which factors are valued and prioritised when real world price-tags are associated with them.

- For each service feature, we would be able to identify the proportion that wished to have it included and wished to pay for it.
- We would also be able to identify the most common combination of service attributes desired.
- We could also examine the most common combinations of service attributes selected for given total price levels, allowing Wessex Water to be able to determine what are the attributes that respondents actually want and what they're willing to pay for.

In order to achieve this, we would need to work with Wessex Water to transform each of the services into something specific which could have a specific price tag associated with it. This would allow us to test the various propositions when their associated cost was explicit and when that contribution to the overall bill was immediately realised.

We would develop five options for each service element: Two options with a reduction in service (with reduced bill), two options with an enhanced service (with increased bill) and no change to current service (no effect on bill)

Example scale:

*We can invest money to reduce the volume of water leaked when leakages occur.
What should our approach be?*

| | | | | |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Very low | Fairly low | Medium | Fairly high | Very high |
| <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

Consumer Engagement

Consumers find this real time approach to trade-off analysis engaging. It makes complicated, long term investment decision about difficult-to-understand regulated businesses relevant and accessible to consumers.

Typical comments from people who have participated in our approach are detailed below:

'Interesting and informative and has made me more aware of difficult decisions which may have to be made for the general benefit of all.'

'Interesting and thought provoking.'

'Excellent, quite an eye opener.'

'It made me think about the service we take for granted.'

'This survey was of great interest and provides a better insight into the industry.'

'I found the survey very interesting. Decisions that need to be made about present and future investment should be put to the consumer as per this survey.'

'The questionnaire format made understanding the questions easier.'

'Very interesting survey ... completely different.'

Example of the survey tool

The tool will be tailored to a Wessex Water theme. Below is an example of how the tool might appear to customers. Please note, question wording and attributes measured will be adapted to suit the objectives of the research. The tool can be further tailored for Wessex Water on commission.



For each investment decision, hover your cursor over different parts of the slider-bar to see the consequences of choosing low, medium or high levels of investment. Click on the slider bar to choose a level of investment and check the cumulative impact of your choices compared to the average bill in the box at the top of the page.

Your choices have increased/decreased your bill compared to the average bill by: **£ 28.13**

Investment decisions relating to:

Environment



In this made up example, customers say they are willing to pay more for reduce odours and water treatment works and to reduce the likelihood of supply being affected by floods

Please click on this link for a live demonstration of this tool:

<https://populus.online-host.solutions/mrlweb/mrlweb.dll?l.Project=Wessex>

Example of the tool's billing page

The tool will be tailored to a Wessex Water theme. Below is an example of how the tool might appear to customers.

Wessex Water
a YTL company

Your Name
Your Road
Your Town
Your Postcode

Supply address: **Same as above**

Annual bill period
01 Jan 2016 – 31 Dec 2016

Your account number
123 456 789 012

| Investment category | Your annual bill based on your investment choices | Impact on your annual bill |
|---------------------------|---|----------------------------|
| Customer Service | £46.01 | ↑ +£1.01 |
| Environment | £118.13 | ↑ +£28.13 |
| Protecting the vulnerable | £1.13 | → £0.00 |
| Safety | £86.37 | ↑ +£22.50 |
| Fixed charge | £300.00 | → £0.00 |
| TOTAL | £551.64 | ↑ +£51.64 |

Questions about billing?
0800 1234 5678
Mon-Fri 8am – 6pm

Emergencies and power cuts
0800 1234 5678

1 Alliance & Leicester Trust Bank **Payslip** **bank giro credit**

Year: **2009-10** Credit account number: **157 8049** Amount due (see first payable of PD number): **551.64**

Reference: **131 PE 00045678 1001** CHEQUE ACCEPTABLE

Signature: _____ Date: _____

57-80-49

£

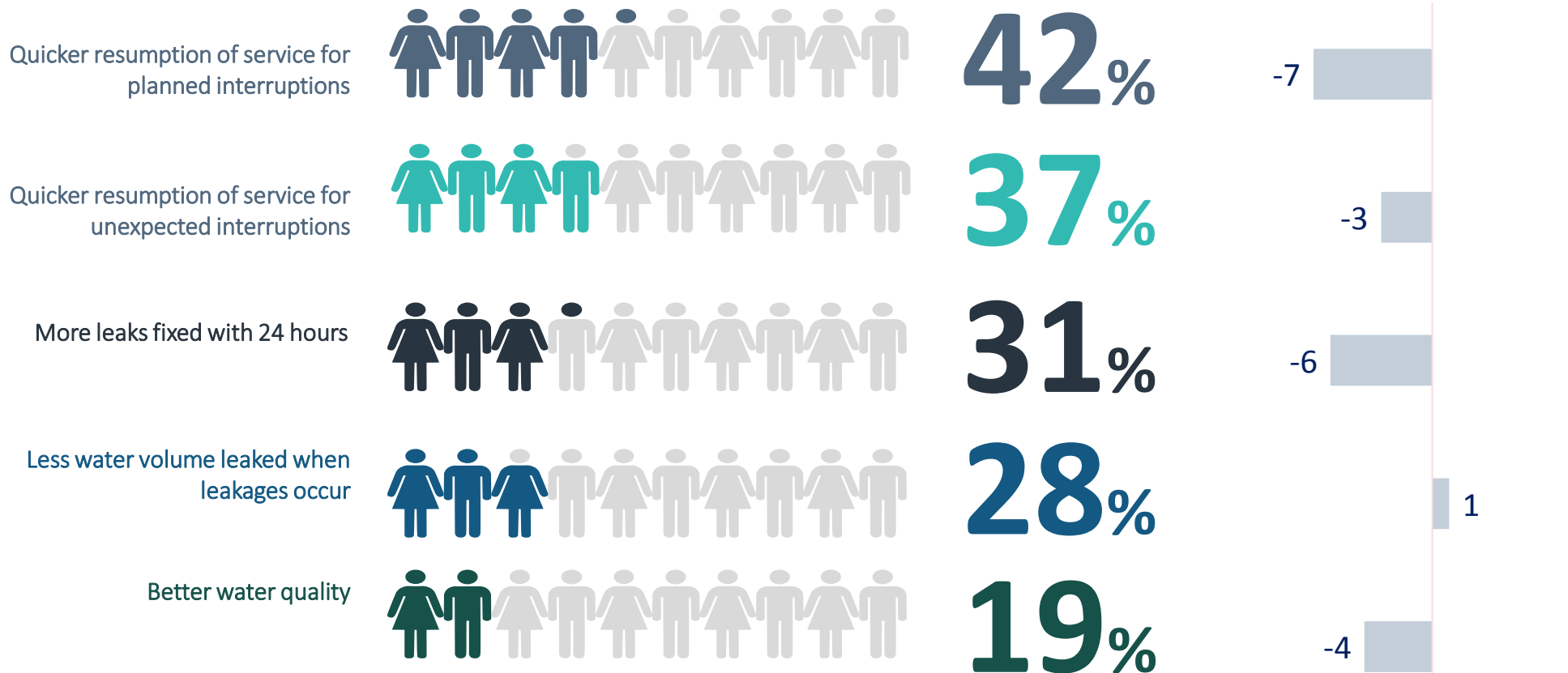
131PE000456781001 67241578049 00000000 74 X

When the customer comes to see the final bill, they are then able to revisit attributes of the service and adjust the billing impact once more having seen the impact at an overall level

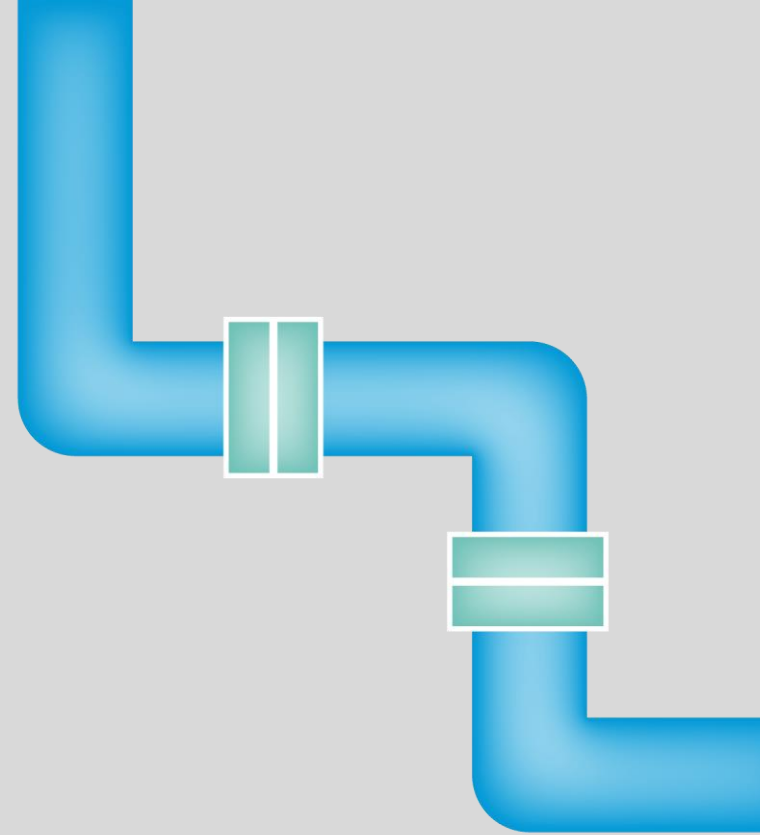
Example output

% of respondents who are willing to pay for increased service levels after they have seen the impact on their bill

Percentage point difference compared to before they saw the impact on their bill



Timings and Investment



Timelines

Below are our proposed timings for the qualitative components of this project. We understand the need for timely delivery of analysis before December – we will work with Wessex Water to ensure that we deliver topline analysis ahead of a full report to help with this.

| Month | November | | | | | December | | | |
|---|----------|---|----|----|----|----------|----|----|----|
| w/c | 30 | 6 | 13 | 20 | 27 | 4 | 11 | 18 | 25 |
| Potential kick-off call/meeting | █ | | | | | | | | |
| Questionnaire design | █ | | | | | | | | |
| Scripting | | █ | | | | | | | |
| Fieldwork | | | █ | | | | | | |
| Data processing | | | | █ | | | | | |
| Topline analysis delivered (end of w/c 20 th) | | | | █ | | | | | |
| Reporting | | | | | █ | █ | | | |
| Report delivered | | | | | | | █ | | |
| Follow-ups | | | | | | | | █ | |
| Populus office closed | | | | | | | | | █ |

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